THE REGIONAL MUNICIPALITY

OF HAMILTON-WENTWORTH

REMARKS OF THE CHAIRMAN

TO ALL MEMBERS OF COUNCIL:

Hamilton-Wentworth has long since established a record of careful budgeting - and the budgets produced over the years have shown the determined efforts of the various Councils to recognize the need of supplying services to our citizens as efficiently and economically as possible.

This is the fifth time that our Capital and Current budgets have been produced as a composite budget document. The Capital budget continues to reflect the decisions of the Region made earlier to proceed with our Regional Council works on a pay-as-you-go basis. By borrowing from our own reserves instead of borrowing on the public market we, of course, reduce the cost to our taxpayers.

This budget - which shows an impact of 4.5% in the total Regional Service Bill - includes some expansions of service. We have been able to do this because of the continual thrust administratively to reduce costs.

A special "thank you" to the Chairman and members of the Finance and Personnel Committee and the other spending committees, who through their contribution to the budgeting process produced good results.

I want to express appreciation to the Hamilton-Wentworth Board of Commissioners of Police, for their continued co-operation - and to all other boards and commissions who continue to produce a high quality of community service while at the same time being very conscious of the cost to our taxpayers.

I acknowledge the outstanding efforts by the Commissioner of Finance and all other Department Heads in preparing a budget, clearly outlining the policy options available to the Council. Every year the cost of services increase and we must constantly review and select the policy option which provides the most cost effective and efficient methods available to provide the services.

I have every reason to feel that this budget reflects all of that action on the part of both Council and staff.

Yours truly,

Wm. L. Sears
Regional Chairman

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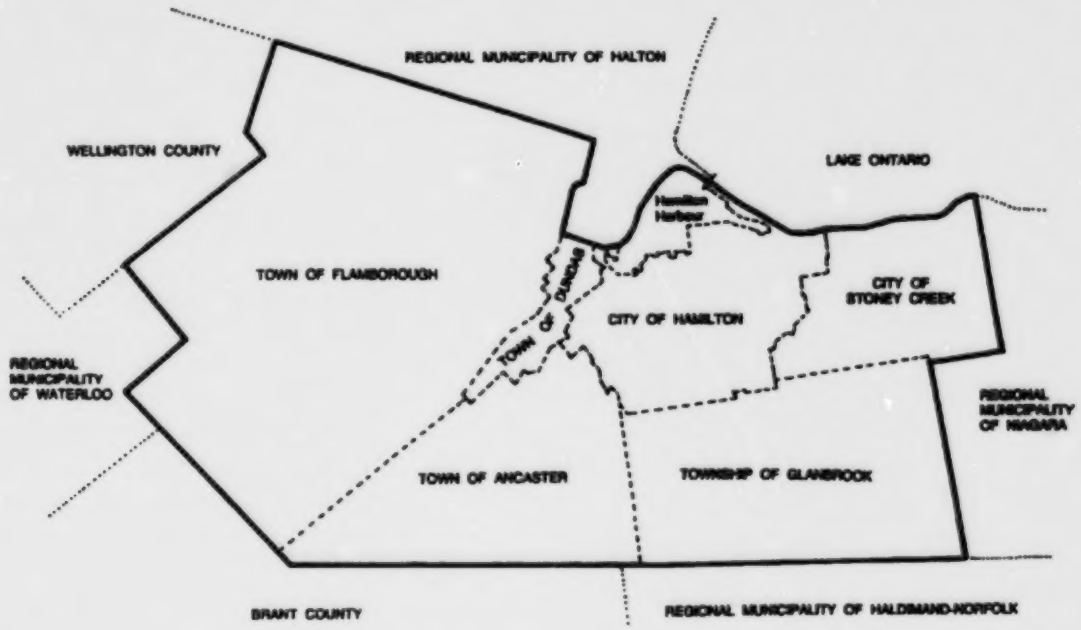
THE REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH IN THE PROVINCE OF ONTARIO, CANADA



The Region was created in 1973 by the Ontario Legislature under The Regional Municipality of Hamilton-Wentworth Act, 1973. This Act established the Regional Corporation as a municipal corporation in the Province of Ontario and incorporated within the Region the Cities of Hamilton and Stoney Creek, the Towns of Ancaster, Dundas and Flamborough, and the Township of Glanbrook.

Statistical Data

Area Municipality	Population*	No. Of Households	Size (Hectares)	Density Per Hectare	Council Members	% of Population In Region
Ancaster	17,419	6,231	17,751	.98	2	4.1
Dundas	20,299	7,369	2,666	7.61	2	4.8
Flamborough	26,377	8,923	48,186	.55	2	6.2
Glanbrook	9,677	3,056	20,845	.46	2	2.3
Hamilton	306,790	125,524	14,098	21.76	17	72.1
Stoney Creek	44,680	15,012	10,297	4.34	2	10.5
Chairman					1	
Total	425,243	166,115	113,843		28	100.0

* Population figures are estimates provided by the Area Municipalities, where available.

MEMBERS OF REGIONAL COUNCIL
1986-1988

Chairman

William L. Sears

Town of Ancaster

Mayor - Robert Wade
Councillor - Ann Sloat

Town Of Dundas

Mayor - Mary Ann Seldon
Councillor - John Addison

Town of Flamborough

Mayor - James A. Smith
Councillor - C. James Robb

Township of Glanbrook

Mayor - Helen Bell
Councillor - Glen Etherington

City of Stoney Creek

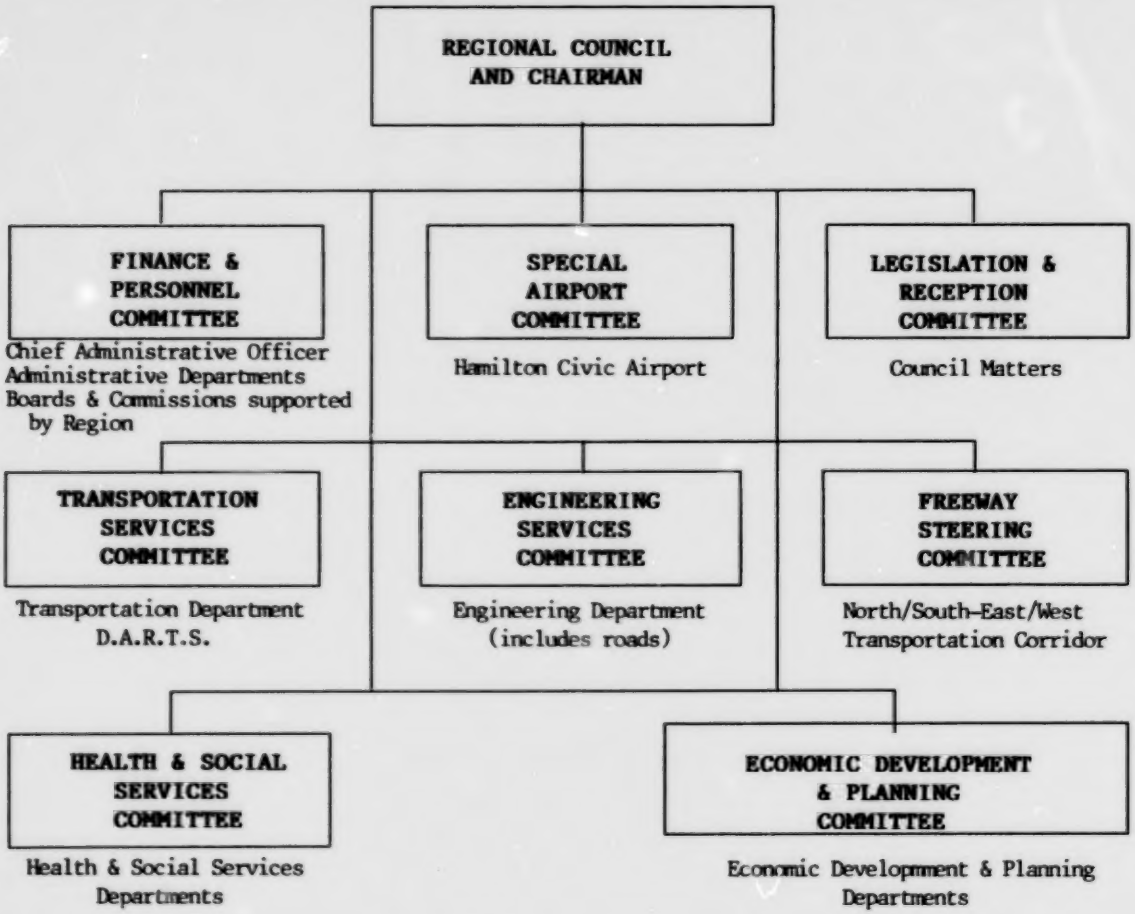
Mayor - Stan Napper
Councillor - Jim Barlow

City of Hamilton

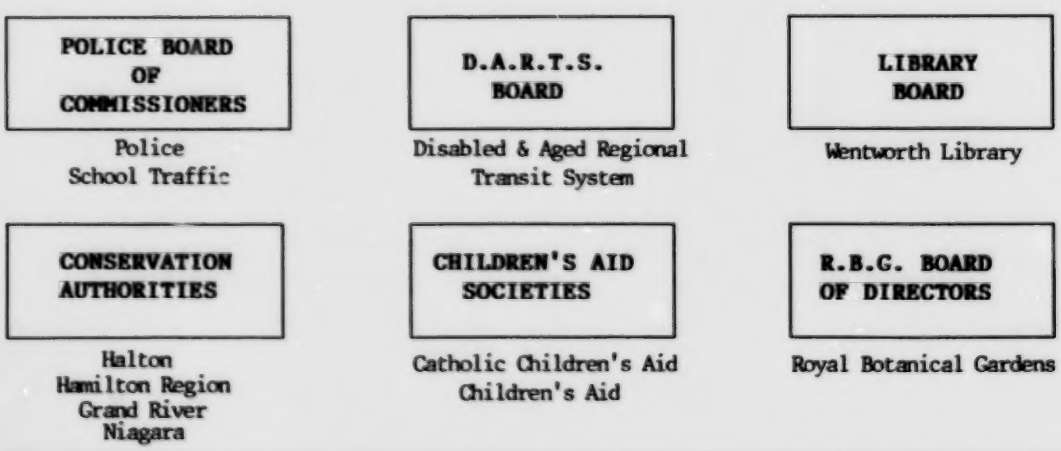
Mayor - Bob Morrow

Councillor - Dominic Agostino
Councillor - Vince Agro
Councillor - David Christopherson
Councillor - Terry Cooke
Councillor - Geraldine Copps
Councillor - Paul Cowell
Councillor - John Gallagher
Councillor - Brian Hinkley
Councillor - Mary Kiss
Councillor - William McCulloch
Councillor - Henry Merling
Councillor - Tom Murray
Councillor - Don Ross
Councillor - John Smith
Councillor - Pat Valeriano
Councillor - Reg Wheeler

COMMITTEES OF REGIONAL COUNCIL (Includes Related Boards & Commissions)



BOARDS & COMMISSIONS SUPPORTED BY REGION



REGIONAL ADMINISTRATION

W.M. Carson Chief Administrative Officer	CHIEF ADMINISTRATIVE OFFICER DEPARTMENT	Co-ordination of Regional Administration Internal Audit Emergency Services

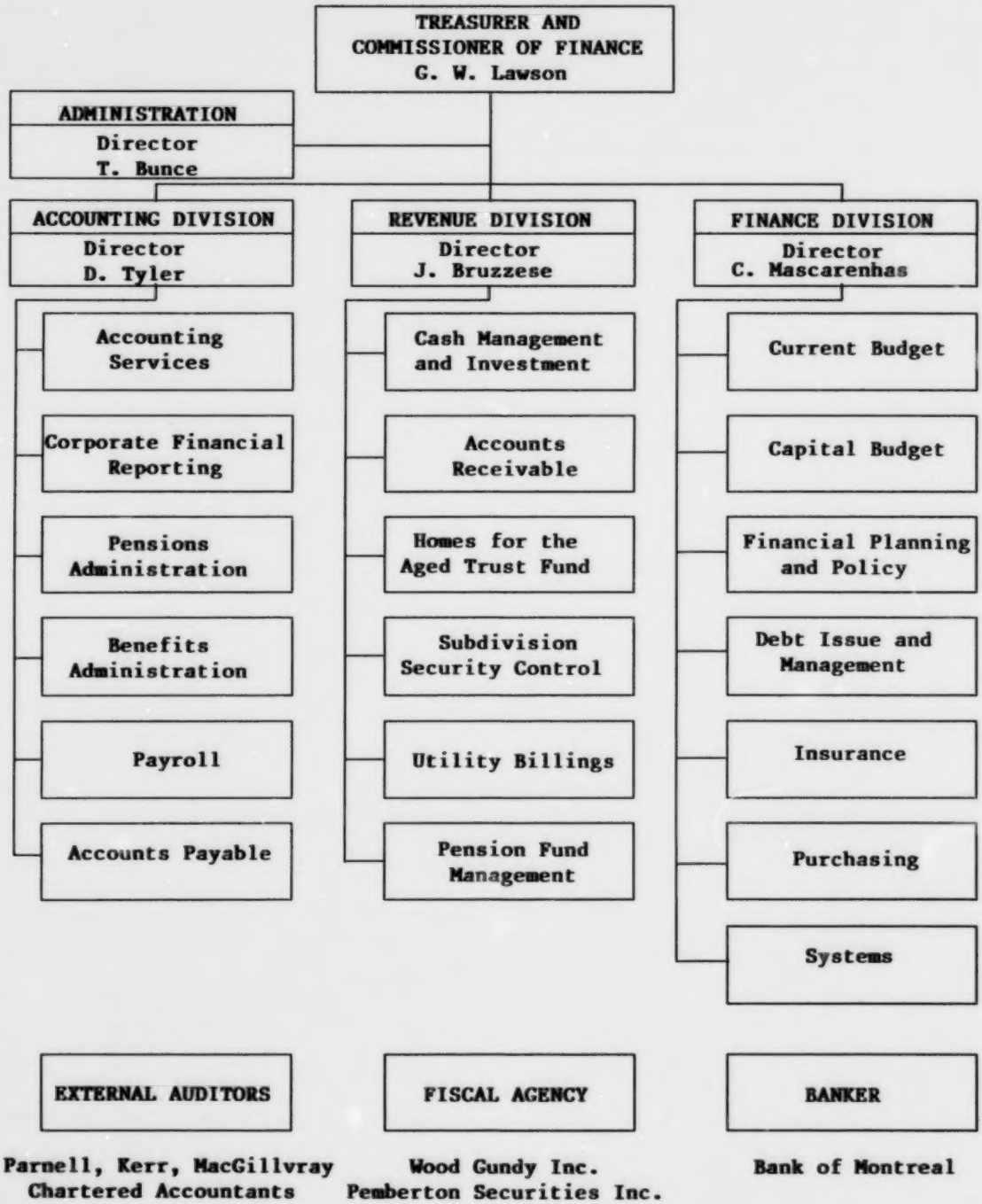
Administrative Departments

P. Noé Johnson Regional Clerk	CLERK'S DEPARTMENT	Secretariat Services - Council and Committees
K. Anderson Regional Solicitor	SOLICITOR'S DEPARTMENT	Legal Services - Council, Departments and Boards
C. Lowe Commissioner	HUMAN RESOURCES CENTRE	Personnel Services - Region and City of Hamilton
G.W. Lawson Regional Treasurer & Commissioner	FINANCE DEPARTMENT	Financial Services Accommodation Grants

Operating Departments

H.O. Schweinbenz Commissioner	TRANSPORTATION DEPARTMENT	Hamilton Street Railway Canada Coach Lines
P. Ainsworth Manager	HAMILTON CIVIC AIRPORT	Airport Administration
G.S. Spencer Commissioner	ENGINEERING DEPARTMENT	Roadways Water & Sewers Solid Waste Engineering Services
A.I. Cunningham Medical Officer of Health	HEALTH DEPARTMENT	Health Services
M. Schuster Commissioner	SOCIAL SERVICES DEPARTMENT	Social Assistance Homes for the Aged Children's Services Social Services Grants
S. Ghanem Director	ECONOMIC DEVELOPMENT DEPARTMENT	Economic Promotion Industrial Parks Heritage Village
J.D. Thoms Commissioner	PLANNING DEPARTMENT	Region's Official Plan Land Division Services Regional Planning Services
D. Turvey Project Director	FREEWAY DEPARTMENT	North/South-East/West Transportation Corridor

DEPARTMENT OF FINANCE



REVENUE SOURCES AND SERVICES PROVIDED

The Regional Government in Hamilton -Wentworth is the upper tier of a two-tier system of municipal government, with the six Area Municipalities comprising the lower tier. The Region is generally responsible for specific legislated functions common to the entire Regional Area and has the exclusive authority to issue debentures for the purpose of capital financing for its projects and those of the Area Municipalities.

REVENUE SOURCES

The Budget plan predicts a balanced budget for 1988 and future years. Expenditure for current purposes to be funded from Reserves are reflected in the current operating budget. The Capital Budget reflects new funding requirements for projects in progress and new projects.

Taxation

Regional tax revenue is raised each year in the form of amounts requisitioned by the Regional Council from the Area Municipalities which, in turn, levy on the taxpayers. The Region apportions the General Levy among the Area Municipalities by applying the proportionate share of the total equalized assessment of the Region which is established for each Area Municipality to the total general levy to be raised by the Region. Specific Levies involving some but not all Area Municipalities are apportioned in a similar manner.

Grants From Senior Levels of Government

The Province of Ontario, under various provincial statutes and regulations, makes Conditional and Unconditional Grants to both the Regional Corporation and the Area Municipalities in support of their current and capital expenditure. Conditional grants are based on or are related to specific types of expenditure, such as general welfare assistance and public transportation, and must be used to finance that expenditure. Unconditional grants are based on various factors including households, levies, and assessment and are used for general operating purposes.

User Fees

Water and Sewage costs are completely recovered by rates based on usage. Other services such as Homes for the Aged and Public Transit are partially funded by user fees. Some services are provided by the Region to the Area Municipalities on the basis 100% cost-reimbursement.

REVENUE SOURCES AND SERVICES PROVIDED (Continued)

RESPONSIBILITIES OF THE REGIONAL CORPORATION

The Regional Corporation has sole responsibility for the following services:

Protection to Persons and Property

Police - The Board of Police Commissioners operates the Regional Police Force throughout the area.

Conservation - The Regional Corporation is a participating municipality under the Conservation Act (Ontario) providing financing for the Hamilton Region Conservation Authority, the Grand River Conservation Authority, the Halton Region Conservation Authority and the Niagara Region Conservation Authority. These Authorities operate conservation areas, wildlife refuges, nature areas, community ponds, reservoirs and diversion channels throughout the Region. Only recreation oriented development is allowed on this land through the auspices of the Authorities.

Transportation Services

Regional Road System - The Regional Corporation has established a Regional Road System and has adopted a plan of road construction and maintenance. Since there is no subsidy allowed on debt charges, the Region has implemented a policy established early in 1976, that, "no debentures be issued for road purposes for the existing Regional Road System". As a one time exception, the Region in 1987 commenced a 7 year road rehabilitation program which will be 100% funded by the Region with no provincial subsidy and which will be funded by the issuance of debentures.

Regional Transit - The Regional Transit System was assumed by the Region in 1977 upon the acquisition of all shares of the Hamilton Street Railway and its subsidiaries from the City of Hamilton. In addition to conventional public transit, the Region provides highly specialized transit for disabled and aged citizens through the Disabled and Aged Regional Transit System (D.A.R.T.S.). Canada Coach Lines provides Inter-Regional Transit services to the Regions of Niagara, Haldimand-Norfolk, Brant County and Kitchener-Waterloo, provides a charter service and runs sightseeing tours.

Regional Airport - The Hamilton Civic Airport was assumed by the Region from the City of Hamilton in 1986. It is funded by the Federal Government with a small contribution by the Region.

REVENUE SOURCES AND SERVICES PROVIDED (Continued)

Environmental Services

Sewage Works - The Regional Corporation is responsible for the collection and disposal of sewage including the operation, maintenance, and construction of services. These costs are recovered by a sewer surcharge which is presently 114% of the water rate. The costs of services installed under the Local Improvement Act, are recoverable by means of a specially assessed frontage rate from all owners of property abutting these works. The costs associated with the operation, maintenance, and construction of storm sewers in the City of Hamilton are charged to those taxpayers as a Special Levy.

Water Works - The Regional Corporation has sole responsibility for the supply and distribution of water. The costs of all water works projects are recoverable by a water rate for all users, based on either flat rate charges or metered water charges. As with sewage services, special frontage rates and lot levies are imposed upon the owners and developers of abutting lands to finance the construction of water services.

Solid Waste Disposal - The Region has sole responsibility for operating transfer stations and for the ultimate disposal of solid waste. The costs of this service are recovered partially by user fees and the balance by property taxes. The Area Municipalities are responsible for garbage collection.

Health, Social and Family Services

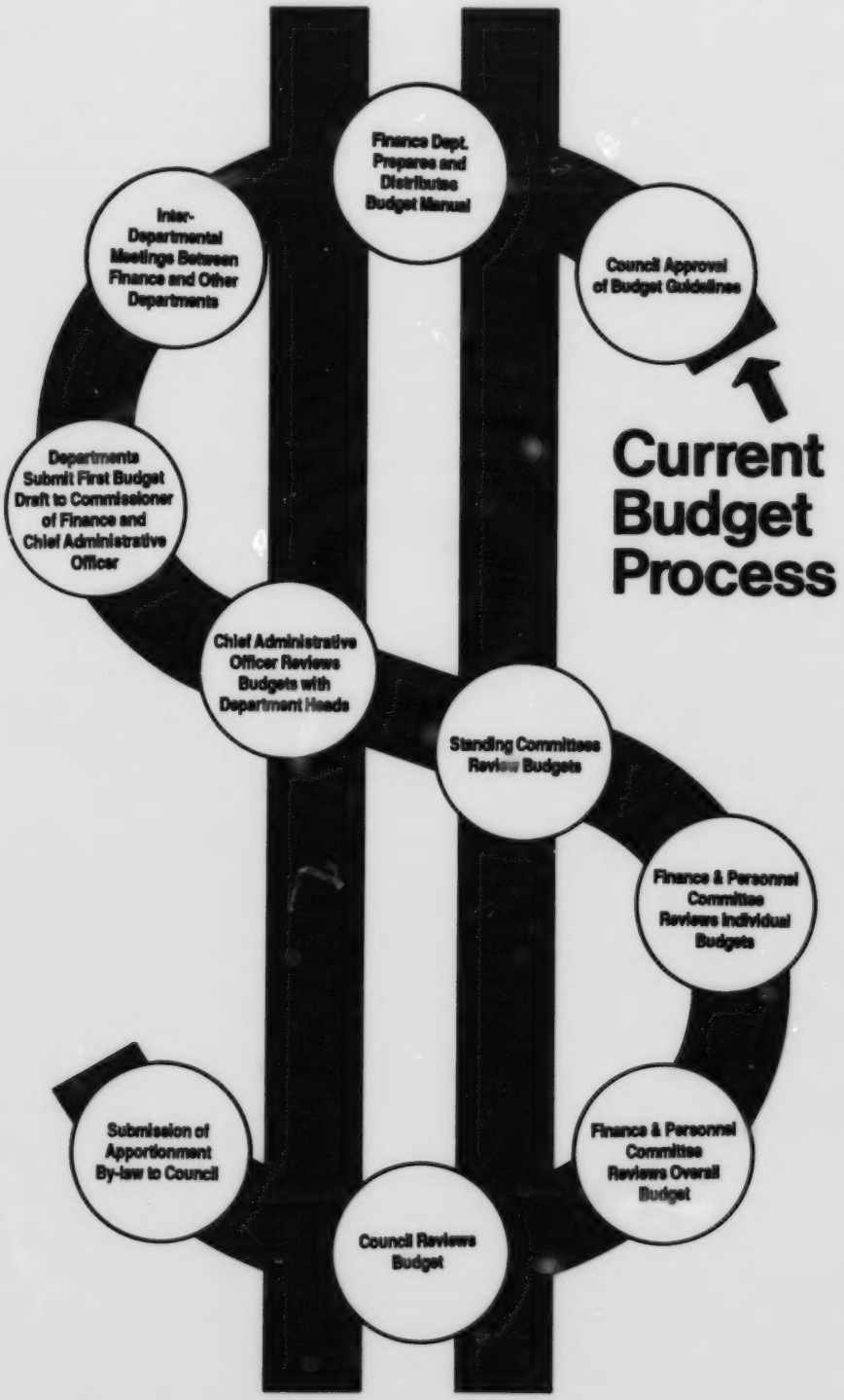
Health and Welfare - The Region has sole responsibility for the administration of a broad range of Social and Family Services, (for example, Homes for the Aged, General Welfare Assistance, Day Care, Home Care for the Elderly and Infirm, etc.) and Health Services. Provincial subsidies cover a significant percentage of approved expenditures on major health and social programs.

Economic Development and Planning Services

Economic Development - The Region has responsibility for Economic Development to improve the Region's economic well-being by providing services to the local business community and by promoting the Region as a centre for industry, commerce, tourism and conventions. The department is also responsible for the development of Regionally owned Industrial Parks.

Regional Planning - The Region is responsible for implementation of the Hamilton-Wentworth Official Plan, approval of plans of subdivision and condominiums, and appointment of the Regional Land Division Committee. Regional staff is also responsible for the preparation of certain Area Municipalities' Official Plan Amendments. Other functions include analysis and policy formulation pertaining to land use and economic issues; establishment and maintenance of various data systems; review of development applications; involvement in implementation of the Region's capital budget; and provision on a fee basis of planning services to the City of Hamilton and the Towns of Ancaster and Dundas.

THE 1988 BUDGETARY CYCLE


Finance Dept. Prepares and Distributes Budget Manual
Council Approval of Budget Guidelines
Current Budget Process
Standing Committees Review Budgets
Finance & Personnel Committee Reviews Individual Budgets
Finance & Personnel Committee Reviews Overall Budget
Council Reviews Budget
Submission of Apportionment By-law to Council
Chief Administrative Officer Reviews Budgets with Department Heads
Departments Submit First Budget Draft to Commissioner of Finance and Chief Administrative Officer
Inter-Departmental Meetings Between Finance and Other Departments

1988 BUDGET PROCESS

The 1988 Budget is a statement, in financial and performance terms, of Regional Council's service priorities for the citizens of Hamilton-Wentworth for 1988.

The 1988 Budget Process was a new process for the Region. The guidelines were established by reviewing existing base budgets and new/enhanced programs proposed for 1988. The cost of each base budget program and proposed program change and its resulting impact on Regional taxpayers was identified. This process aided Regional Council in prioritizing programs in terms of desired service levels while being fully aware of the impact on the citizens of Hamilton-Wentworth. As a result, the following guidelines were established for 1988:

General Property Tax Levy	4.3%
Storm Sewer Levy	7.0%
Transit Levy	4.5%
Library Levy	4.5%
Water and Sanitary Sewer Rates	1.0%

Regional Council, in November 1987, approved a guideline increase of 4.5%, the combined impact of the above guidelines on the Total Regional Service Bill. This increase consisted of a 3.4% increase in the Base Budget (existing service levels) and a provision of 1.1% for new and enhanced programs.

The next step in the process was the preparation of detailed program budgets, reflecting the guideline Council established at the beginning of the process. New and enhanced programs, proposed by departments, were submitted in priority order for the review of the Standing Committees. New programs were prioritized in the following order:

1. Government Legislated
2. Council Mandated
3. Optional

Standing Committees recommended the new program priorities which were to be included in the overall budget. During the process, Councillors were presented various corporate macro budget forecasts, which reflected the impact of the decisions made to date on individual program budgets. This enabled Councillors to act in terms of the total organization rather than on the basis of individual operating units - it allowed for the shifting of resources among programs to achieve Council's priorities within acceptable tax increases.

The budget was approved by Regional Council on April 19, 1988 within the guidelines established at the beginning of the process.

BUDGET OVERVIEW

REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE

INTRODUCTION

I am pleased to present the 1988 Operating Budget and the 1988-1992 Capital Budget for the Regional Municipality of Hamilton-Wentworth and its related Boards and Commissions.

The Region utilizes an integrated planning approach in preparing its Current and Capital Budgets due to the significant impact that the Capital Financing Plans have on operating programs. In recognition of the inter-relationship of the two budgets, this document presents the budgets on a consolidated basis, by major function. Within each function, we have presented the Consolidated Budget, the 1988 Operating Budget with a further four-year Forecast of the Operating Budget and the Five-year Capital Budget by individual program. The operating budget forecasts reflect the affordability of projected debt charges, contributions to capital and the incremental operating costs of proposed capital projects.

The Current Budget was prepared using the Modified Program Planning Budgeting System. This involves Regional Council from the beginning of the process with the setting of fiscal guidelines which incorporate major program directions for the upcoming year. Other features include statement of purpose, statement of objectives, identification of alternative levels of service and comparative performance measures.

In preparing both budgets, careful consideration was given to the Region's existing financial policies, future financial capabilities and long term priorities as set out in the Regional Official Plan.

Prior year's actual data has been extracted from financial statements prepared in accordance with generally accepted accounting principles for municipalities. These policies include accrual accounting and fixed assets reported in year of acquisition.

1988 Current Budget Highlights

The 1988 Current Budget increased 4.5% over 1987 service levels. This increase was the Council guideline established at the beginning of the budget process. The increase was attained through an existing service level increase of 3.4% and new and enhanced programs being prioritized by Council for inclusion in the 1988 Operating Budget. New program initiatives included increased service levels to the Conservation Authority, Disabled and Aged Transit System and a one time capital grant to McMaster University. The Budget also included provisions for Health and Safety issues at the Sewage Treatment Plant and the Transit Centre, plus $150,000 for pay equity.

The 1988 Operating Budget was approved by Regional Council on April 19, 1988. Operating expenditures, including transfers to the Capital Program, total $326.9 million. The resulting tax levies to support these expenditures are $91.4 million for the General Levy and $106.6 million for all levies. (The Region has special levies for Transit, Libraries and Land Drainage.) The resulting impact of tax levies on Regional taxpayers, after considering assessment growth of 2.27%, is an average mill rate increase of 6.0%.

In addition to the tax levies, the Region provides water and sanitary sewer services on a self-supporting basis. The impact on Regional ratepayers for these services is an average 1.0% increase in service bills. The resulting combined impact on an average household which pays all tax levies and is serviced for water and sewers is a 4.5% increase over 1987.

REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE (CONTINUED)

The following table summarizes the overall impact of the 1988 Budget after allowing for assessment growth:

General Property Tax Impact	6.0%
Transit Levy (Hamilton)	6.2%
Storm Sewer Levy (Hamilton)	4.2%
Library Levy (Ancaster, Glanbrook, Flamborough, Stoney Creek)	3.0%
Utilities	1.0%
Average All Levies/Utilities	**4.5%**

The 1988 Operating Budget was achieved sufficiently below the Council Guideline which made it possible to include the McMaster University Special Capital Levy within a 4.5% Overall Budget Impact.

Economic Climate

The prevailing economic conditions have a significant impact on budget estimates. In setting the guidelines for preparing the budget, the trends of several economic indicators are reviewed, and provided for within the budget guidelines. These indicators include the consumer price index, interest rates, exchange rates, salary and wage settlements and construction indices. At the time of budget preparation, inflation and wage increases were forecast at approximately 4.5%, and the prime interest rate at 9.0% - 9.5%.

The local economy has experienced high levels of residential and commercial business development with building permits totalling $522 million. These new developments resulted in increased assessment growth which generates more revenues to the Region. The strong local economy has resulted in lower unemployment levels and reduced social assistance programs and, as a result, the budget reflects a 1% decrease in general welfare case loads. It is anticipated that the strong local economic conditions will continue through 1988.

1988-1992 Capital Budget Highlights

The 1988-1992 Capital Budget was approved by Regional Council on March 1, 1988. At $487 million, it is the largest Capital Budget in the history of the Region. The increase is 23% or $92.3 million over the 1987-1991 budget. The $92.3 million increase is a result of expansion in existing programs and the provision for new capital programs. The increase within specific functions is as follows:

	($millions)
General Government	11.1
Transportation	26.4
Environmental	33.1
Health & Social Services	7.4
Recreational & Culture	2.7
Economic Development	11.6
	92.3

REPORT OF THE TREASURER AND COMMISSIONER OF FINANCE (CONTINUED)

New programs within the Capital Budget include a $4 million dollar grant to McMaster University, Homes for the Aged renovations in the amount of $13.5 million and extensive development of industrial land parks within the Economic Development Budget. Existing programs impacting the Capital Budget are the Road Rehabilitation Program which will be completed by 1993. The Environmental Service Program is expanding as a result of continued growth and need for the services throughout the Region.

The portion of the budget to be met from reserves on a long-term financing basis continues to decrease as contributions from operating budgets rise. This is a positive trend which means debt charges will require a smaller percentage of operating budget expenditures in the future and enhance flexibility in managing the Capital program and its financial impact.

The Capital Budget provides for external financing of $43.6 million, for the financing of the Roads Rehabilitation Program and the capital grant to McMaster University. These projects are of a special non-recurring nature and will provide definite long-term benefits to the Region. Rigid adherence to a "Pay-As-You-Go" Policy would have made these projects unaffordable within reasonable mill rate increases.

The Capital Budget continues to incorporate the Development Policy approved by Regional Council in 1986. The budget includes $24.6 million of expenditures to be funded from Lot Levies. This is an increase of $10 million over the previous Capital Budget. The purpose of the policy is to provide the required service for new residential development growth without increasing the financial burden on the existing tax base.

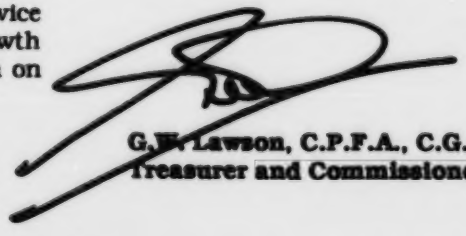
Summary

The Government Finance Officers Association of the United States and Canada (GFOA) has for a third time presented an Award for Distinguished Budget Presentation to this Region for its 1985, 1986 and 1987 annual budgets. In order to receive this award, the municipality must publish a budget document, and the complete budget process is evaluated for effectiveness as an operations guide, financial plan, policy statement and as a communications medium. Further enhancements are planned for 1989 to facilitate improved program priority planning.

The 1988 Budget represents a sound financial plan which not only reflects the services required to achieve the Region's short and long-term plans, but also Council's priorities to meet the most important needs of the community.

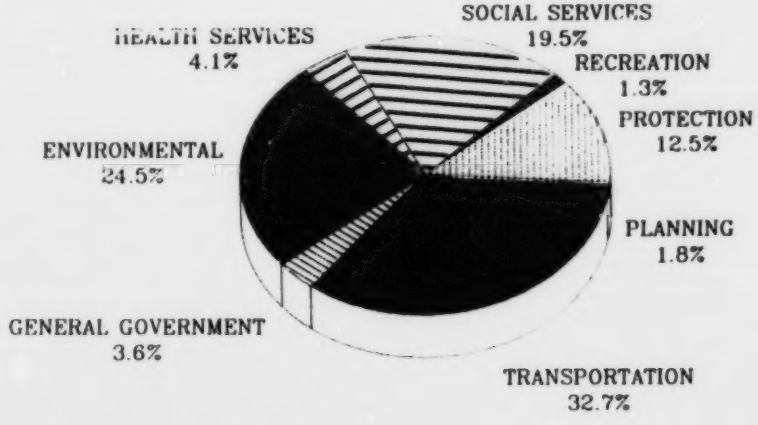
An overall budget impact of 4.5% reflects an exciting program to improve Regional services and this was only achieved with the guidance of the Regional Chairman, Standing Committee Chairmen, members of Regional Council, Boards and Commissions. I would also like to thank the Chief Administrative Officer and all Department Heads and their staff, as well as the staff in the Department of Finance for their hard work and contribution to this budget process.

Respectfully submitted,

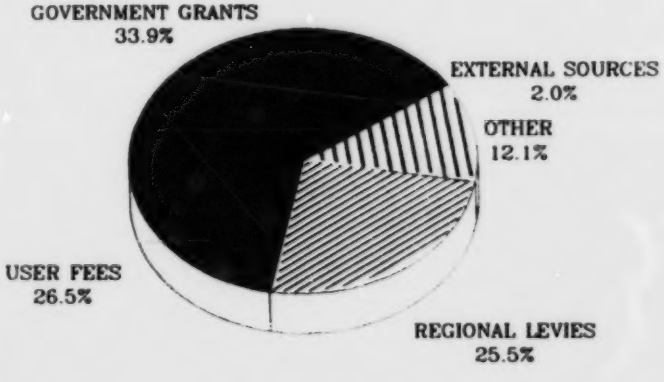


G. W. Lawson, C.P.F.A., C.G.A.
Treasurer and Commissioner of Finance

1988 CONSOLIDATED EXPENDITURE
CURRENT AND CAPITAL – $417.7 MILLION



1988 CONSOLIDATED REVENUE
CURRENT AND CAPITAL – $417.7 MILLION



CONSOLIDATED EXPENDITURE AND REVENUE ($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
EXPENDITURE				
General Government Services	8,426	11,364	11,869	**14,918**
Protection To Persons & Property	45,770	50,141	48,420	**52,248**
Transportation Services	91,229	126,168	106,443	**136,514**
Environmental Services	80,672	83,015	79,072	**102,373**
Health Services	11,097	14,903	13,999	**17,344**
Social & Family Services	66,412	71,411	73,000	**81,281**
Recreation & Cultural Services	4,649	5,463	5,555	**5,585**
Economic Development & Planning	5,143	6,007	5,695	**7,476**
TOTAL CONSOLIDATED EXPENDITURE	313,398	368,472	344,053	**417,739**
REVENUE				
Regional Levies				
General Levy	75,268	84,315	84,315	**91,405**
Urban Transit Levy	8,580	8,881	8,881	**9,592**
Storm Sewer Levy	3,665	3,921	3,921	**4,156**
Library Levy	1,233	1,313	1,313	**1,413**
	88,746	98,430	98,430	**106,566**
Government Grants				
Ontario Unconditional	25,688	26,860	27,171	**27,952**
Ontario Specific	80,767	105,302	87,879	**112,899**
Canada Specific	804	908	718	**957**
	107,259	133,070	115,768	**141,808**
Revenue From Users				
Direct Billings - Water Rates	18,642	19,117	19,946	**20,395**
Direct Billings - Sewer Rates	21,584	21,861	23,126	**23,161**
Fares, Fees & Service Charges	42,737	41,100	40,705	**45,753**
Billings To Area Municipalities	18,851	20,000	21,133	**21,741**
	101,814	101,898	104,910	**111,050**
Other Regional Sources				
Financing - Capital Reserves	12,915	23,819	19,440	**33,770**
Interest, Internal Financing & Other	1,129	2,917	3,971	**14,775**
Share of Supplementary Taxes	1,534	0	1,514	**0**
Previous Year's Surplus	1,535	1,534	1,534	**1,514**
Less: Current Year's Surplus	(1,534)	0	(1,514)	**0**
	15,579	28,270	25,738	**50,059**
Financing - Long Term				
External Sources	0	6,804	0	**8,256**
TOTAL CONSOLIDATED REVENUE	313,398	368,472	344,053	**417,739**

NOTE: The budget includes gross costs of Recoverable Services and D.A.R.T.S. which are shown at net cost in the financial statements.

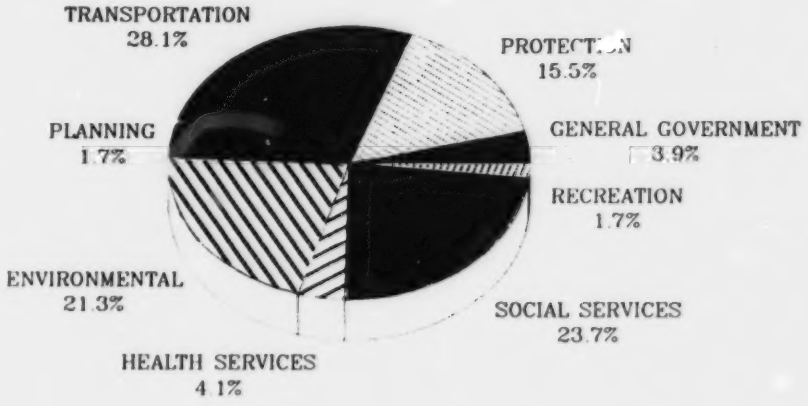
SUMMARY OF GROSS CURRENT EXPENDITURE AND REVENUE ($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
CURRENT EXPENDITURE (Including Transfers To Capital Fund)				
General Government Services	7,575	10,094	11,840	**12,848**
Protection To Persons & Property	45,370	48,197	48,111	**50,775**
Transportation Services	77,412	84,497	84,078	**91,719**
Environmental Services	63,004	65,149	67,828	**69,533**
Health Services	11,102	12,420	12,112	**13,567**
Social & Family Services	66,332	71,222	72,549	**77,356**
Recreation & Cultural Services	4,637	4,823	4,910	**5,423**
Economic Development & Planning	5,053	5,602	5,522	**5,700**
TOTAL CURRENT EXPENDITURE	280,485	302,004	306,950	**326,921**
CURRENT REVENUE				
Regional Levies				
General Levy	75,268	84,315	84,315	**91,405**
Urban Transit Levy	8,580	8,881	8,881	**9,592**
Storm Sewer Levy	3,665	3,921	3,921	**4,156**
Library Levy	1,233	1,313	1,313	**1,413**
	88,746	98,430	98,430	**106,566**
Government Grants				
Ontario Unconditional	25,688	26,860	27,171	**27,952**
Ontario Specific	66,188	71,228	72,666	**79,374**
Canada Specific	804	908	718	**957**
	92,680	98,996	100,555	**108,283**
Revenue From Users				
Direct Billings - Water Rates	18,642	19,117	19,946	**20,395**
Direct Billings - Sewer Rates	21,584	21,681	23,126	**23,161**
Fares, Fees & Service Charges	37,410	41,082	40,705	**42,845**
Billings To Area Municipalities	18,851	20,000	21,133	**21,741**
	96,487	101,880	104,910	**108,142**
Other Regional Sources				
Interest & Transfer From Reserves	1,037	1,164	1,521	**2,416**
Share of Supplementary Taxes	1,534	0	1,514	**0**
Previous Year's Surplus	1,535	1,534	1,534	**1,514**
Less: Current Year's Surplus	(1,534)	0	(1,514)	**0**
	2,572	2,698	3,848	**3,930**
TOTAL CURRENT REVENUE	280,485	302,004	306,950	**326,921**

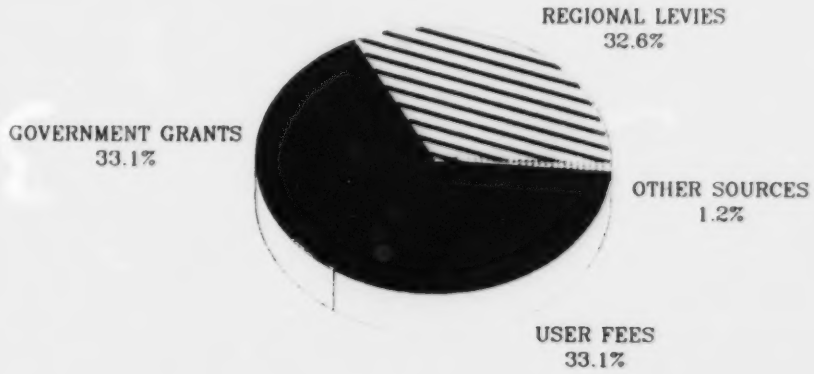
SUMMARY OF NET CURRENT EXPENDITURE AND REVENUE ($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
NET CURRENT EXPENDITURE (Including Transfers To Capital Fund)				
General Government Services	5,661	6,629	7,653	**8,871**
Protection To Persons & Property	44,662	47,515	47,380	**50,026**
Transportation Services	22,156	26,853	26,587	**28,887**
Environmental Services	12,527	12,986	12,559	**13,497**
Health Services	4,103	4,158	4,145	**4,245**
Social & Familly Services	16,376	17,606	17,966	**18,501**
Recreation & Cultural Services	4,139	4,140	4,189	**4,912**
Economic Development & Planning	3,326	3,839	3,560	**3,866**
TOTAL NET CURRENT EXPENDITURE	112,950	123,726	124,017	**132,805**
NET CURRENT REVENUE				
Regional Levies				
General Levy	75,268	84,315	84,315	**91,405**
Urban Transit Levy	8,580	8,881	8,881	**9,592**
Storm Sewer Levy	3,665	3,921	3,921	**4,156**
Library Levy	1,233	1,313	1,313	**1,413**
	88,746	98,430	98,430	**106,566**
Government Grants				
Ontario Unconditional	22,669	23,762	24,073	**24,725**
Other Revenue Sources				
Share of Supplementary Taxes	1,534	0	1,514	**0**
Previous Year's Surplus	1,535	1,534	1,534	**1,514**
Less: Current Year's Surplus	(1,534)	0	(1,534)	**0**
	1,535	1,534	1,514	**1,514**
TOTAL NET CURRENT REVENUE	112,950	123,726	124,017	**132,805**

1988 GROSS CURRENT EXPENDITURE
$326.9 MILLION



1988 GROSS CURRENT REVENUE
$326.9 MILLION



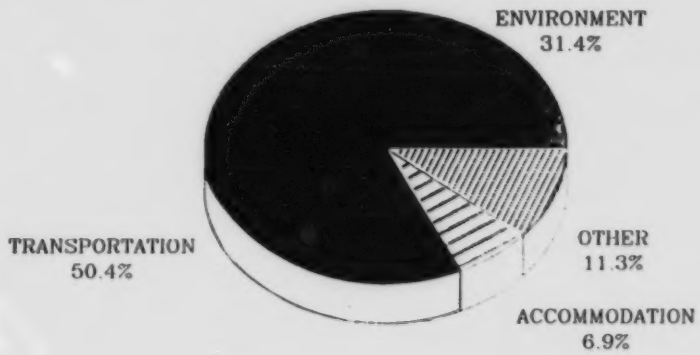
SUMMARY OF FIVE-YEAR CAPITAL BUDGET EXPENDITURE ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
General Government Services						
Accommodation	**2,070**	70	70	31,210	70	**33,490**
Protection To Persons & Property						
Police Operations	**1,343**	0	0	0	0	**1,343**
Emergency Measures	**130**	120	0	0	0	**250**
Transportation Services						
Roadways	**32,767**	31,050	37,676	35,699	36,412	**173,604**
Transit - Hamilton Street Railway	**16,090**	22,489	13,150	7,395	4,283	**63,407**
Transit - Canada Coach Lines	**2,977**	1,708	1,298	1,363	1,431	**8,777**
Airport	**0**	76	0	0	0	**76**
Environmental Services						
Sanitary Sewer System	**18,446**	5,524	11,095	9,605	13,694	**58,364**
Water Works System	**12,589**	7,438	10,817	11,784	10,250	**52,878**
Storm Sewers - Hamilton	**12,026**	6,576	5,204	7,390	5,644	**36,840**
Solid Waste	**3,344**	927	740	0	0	**5,011**
Health Services						
Hospitals	**4,410**	6,910	3,410	1,950	800	**17,480**
Social And Family Services						
Homes For The Aged	**4,045**	2,678	3,715	929	2,198	**13,565**
Recreation And Cultural Services						
Library	**97**	198	198	57	0	**550**
Wentworth Heritage Village	**200**	869	903	467	418	**2,857**
Confederation Park	**501**	525	552	579	608	**2,765**
McMaster University	**0**	500	1,500	1,000	1,000	**4,000**
Economic Development & Planning						
Industrial Land	**1,216**	2,650	1,922	2,351	1,686	**9,825**
Economic Development	**560**	500	818	500	0	**2,378**
TOTAL CAPITAL EXPENDITURE	**112,811**	90,808	93,068	112,279	78,494	**487,460**

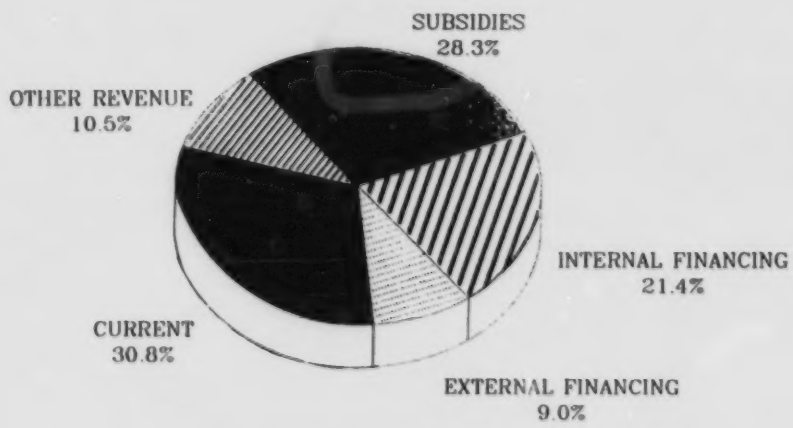
SUMMARY OF FIVE-YEAR CAPITAL BUDGET REVENUE ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL REVENUE						
Subsidies	**33,683**	32,562	29,305	22,093	20,208	**137,851**
Contribution from Current						
Freeway	**3,411**	5,112	5,929	6,544	7,212	**28,208**
Other Programs	**18,882**	15,122	19,637	45,383	23,089	**122,113**
	22,293	20,234	25,566	51,927	30,301	**150,321**
Financing - Internal Sources						
Lot Levy Reserve	**8,966**	1,780	6,129	4,696	2,997	**24,568**
Industrial Land Reserve	**1,216**	2,650	1,922	2,351	1,686	**9,825**
Current Contribution - Prior Year's	**2,066**	0	6	86	2,896	**5,054**
Deferred Financing - Freeway	**1,165**	1,232	796	584	174	**3,951**
Borrowings From Own Reserves	**20,357**	12,803	8,925	12,887	6,072	**61,044**
	33,770	18,465	17,778	20,604	13,825	**104,442**
Financing - External Sources						
McMaster	**0**	500	1,500	1,000	1,000	**4,000**
Other	**8,256**	7,833	9,125	7,046	7,330	**39,590**
	8,256	8,333	10,625	8,046	8,330	**43,590**
Locals - Owner's Share	**2,910**	3,265	3,409	3,559	3,717	**16,860**
Recoveries from Area Municipalities	**1,000**	0	0	0	0	**1,000**
Other Revenues	**10,899**	7,949	6,385	6,050	2,113	**33,396**
TOTAL CAPITAL REVENUE	**112,811**	90,808	93,068	112,279	78,494	**487,460**

1988 – 1992 CAPITAL EXPENDITURE
FIVE YEAR TOTAL – $487.5 MILLION



1988 – 1992 CAPITAL REVENUE
FIVE YEAR TOTAL $487.5 MILLION



PROJECTED CAPITAL RESERVE POSITION
($000's)

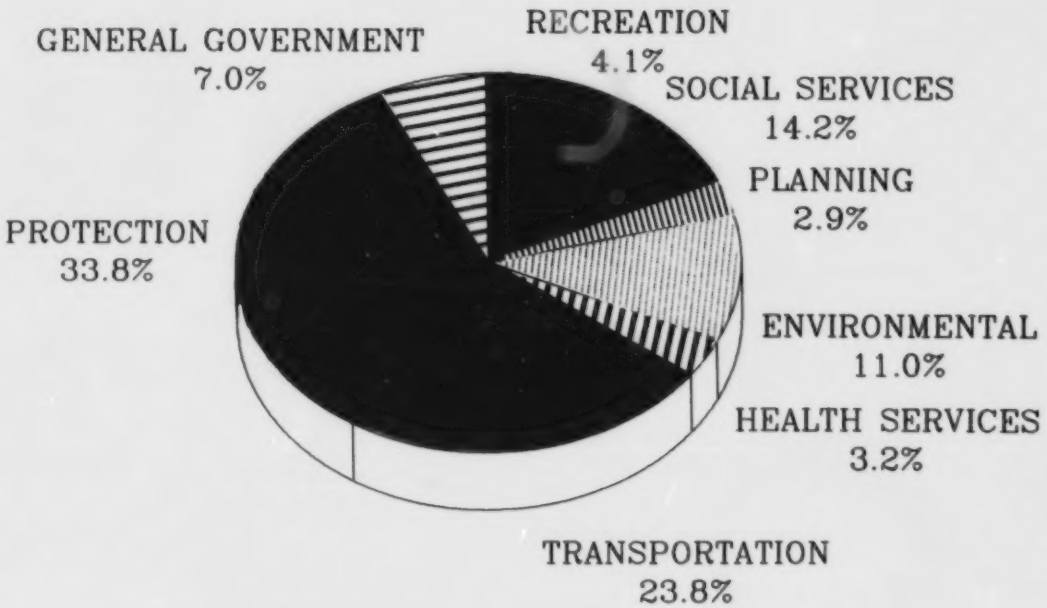
	1988	1989	1990	1991	1992
	$	$	$	$	$
RESERVE BALANCE - BEGINNING OF YEAR	**30,835**	17,432	15,136	18,688	25,049
Add:					
Capital Levy Contribution	**1,000**	1,000	1,000	1,000	1,000
	31,835	18,432	16,136	19,688	26,049
Add:					
Interest Earned by Reserves	**1,868**	1,265	1,312	1,694	2,332
Repayment to Reserves	**8,044**	11,333	12,977	14,174	15,191
Repayment of Owner's Portion	**0**	474	897	1,339	1,800
	9,912	13,072	15,186	17,207	19,323
Less:					
Net Capital Requirements	**20,357**	12,803	8,925	7,987	6,072
Locals - Owner's Portion	**3,658**	3,265	3,409	3,559	3,717
Capital Levy Contribution-Roads Rehabilitation Program	**300**	300	300	300	300
RESERVE BALANCE - YEAR END	**17,432**	15,136	18,688	25,049	35,283
CUMULATIVE DEFERRED FINANCING ON FREEWAY SUPPORTED BY RESERVES	**1,348**	2,580	3,376	3,960	4,134

FIVE-YEAR FORECAST OF REGIONAL CURRENT BUDGET ($000's)

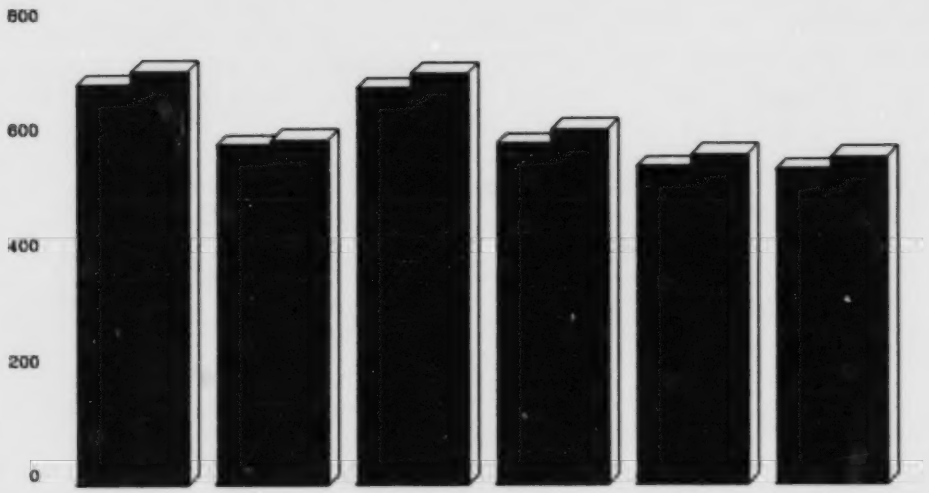
	1988	1989	1990	1991	1992
	$	$	$	$	$
EXPENDITURES FUNDED BY TAX LEVY					
General Government Services	**7,433**	8,432	8,714	9,538	12,128
Protection to Persons & Property	**35,991**	38,293	40,027	41,828	43,708
Transportation Services	**25,386**	27,042	27,890	29,538	31,057
Environmental Services	**11,704**	12,530	13,206	13,800	14,421
Health Services	**3,432**	3,519	3,561	3,621	3,384
Social and Family Services	**15,128**	16,375	17,298	18,331	19,192
Recreation and Cultural Services	**4,375**	4,502	4,717	4,938	5,210
Economic Development & Planning	**3,117**	3,275	3,497	3,772	4,004
PROJECTED TAX LEVIES	**106,566**	113,968	118,910	125,366	133,104
TAX LEVIES					
General Levy	**91,405**	98,021	102,134	107,835	114,784
% Increase	**8.41%**	7.24%	4.20%	5.58%	6.44%
% Tax Impact	**6.00%**				
Urban Transit Levy	**9,592**	10,024	10,475	10,946	11,439
% Increase	**8.01%**	4.50%	4.50%	4.50%	4.50%
% Tax Impact	**6.24%**				
Storm Sewer Levy	**4,156**	4,447	4,758	4,972	5,196
% Increase	**5.98%**	7.00%	7.00%	4.50%	4.50%
% Tax Impact	**4.24%**				
Library Levy	**1,413**	1,477	1,543	1,612	1,685
% Increase	**7.62%**	4.50%	4.50%	4.50%	4.50%
% Tax Impact	**2.98%**				
TOTAL TAX LEVIES	**106,566**	113,968	118,910	125,366	133,104
SELF-SUPPORTING SERVICES					
Water and Sewer Rates	**41,290**	42,404	43,774	45,187	46,653
% Increase	**6.78%**	*3.94%	*3.22%	*3.22%	*3.23%
% Rate Impact	**1.03%**				
TOTAL - ALL LEVIES AND RATES	**147,856**	156,372	162,684	170,553	179,757
% Increase	**6.10%**	5.76%	4.04%	4.84%	5.40%
% Tax and Rate Impact	**4.50%**				

* Assumes 5% increase in consumption annually.

WHERE YOUR PROPERTY TAX DOLLAR GOES
1988 REGIONAL LEVIES - $106.6 MILLION



TOTAL REGIONAL SERVICE BILL AND INCREMENTAL IMPACT PER AVERAGE HOUSEHOLD



	ANCASTER	DUNDAS	FLAMBOROUGH	GLANBROOK	HAMILTON	STONEY CREEK
1987 ACTUAL $	695	590	689	592	551	546
1988 BUDGET $	720	601	716	619	574	569
CHANGE $	25	11	27	27	23	23
IMPACT %	3.65	1.97	3.88	4.53	4.14	4.17

NOTE: Amounts reflect Regionally-assessed taxes and metered water consumption and do not include taxes raised for school boards and for area municipality purposes.

Prior to Local Mill rate adjustments and based on average assessment of $5,000 in all municipalities except Stoney Creek ($6,840).

FOUR-YEAR HISTORICAL REVIEW WITH 1988 PROJECTIONS ($000's)

	1984 ACTUAL	1985 ACTUAL	1986 ACTUAL	1987 ACTUAL	1988 PRO FORMA
	$	$	$	$	$
CURRENT FUND					
ANALYSIS OF EXPENDITURE:					
Salaries and Wages	105,245	109,033	116,822	121,322	**127,600**
Goods and Services	53,002	73,027	76,656	86,796	**87,411**
Transfers - Other Funds/Grants etc.	65,982	65,975	70,417	83,440	**87,600**
Debt Charges	14,959	15,495	16,590	15,392	**24,310**
	239,188	263,530	280,485	306,950	**326,921**
ANALYSIS OF REVENUE:					
Property Taxation	78,443	83,458	90,280	99,943	**106,566**
Government Grants	84,756	86,815	92,680	100,555	**108,283**
Direct Billings - Rates	36,383	38,469	40,225	43,072	**43,556**
Fees, Service Charges & Other	39,873	54,939	57,299	63,360	**67,002**
Surplus from Previous Year	1,117	1,384	1,535	1,534	**1,514**
	240,572	265,065	282,019	308,464	**326,921**
SURPLUS AT YEAR END	1,384	1,535	1,534	1,514	**0**
	239,188	263,530	280,485	306,950	**326,921**
CAPITAL FUND					
CAPITAL EXPENDITURE	31,956	34,368	48,951	57,821	**112,811**
CAPITAL FINANCING:					
Contribution from Own Funds	28,937	17,118	34,970	40,701	**56,063**
External Debt	0	8,169	0	0	**12,119**
Government Grants	9,406	12,129	12,403	15,519	**32,813**
Other	1,815	1,862	3,991	1,973	**12,203**
	40,158	39,278	51,364	58,193	**113,198**
UNEXPENDED CAPITAL FINANCING AT THE END OF THE YEAR	7,330	12,240	14,653	15,025	**15,412**
RESERVES AND RESERVE FUNDS					
ANALYSIS OF EXPENDITURE:					
Contribution to Own Funds	20,494	5,930	22,091	21,496	**33,676**
Debt Charges	203	203	201	204	**204**
Other	3,588	7,245	3,608	7,128	**4,880**
	24,285	13,378	25,900	28,828	**38,760**
ANALYSIS OF REVENUE:					
Contribution from Own Funds	11,980	13,430	15,595	17,800	**17,300**
Interest/Debenture Proceeds/ Lot Levy Receipts, etc.	9,656	10,124	13,207	16,533	**16,930**
	21,636	23,554	28,802	34,333	**34,230**
RESERVES AND RESERVE FUNDS AT THE END OF THE YEAR	59,320	69,496	72,398	77,903	**73,373**

FOUR-YEAR HISTORICAL REVIEW WITH 1988 PROJECTIONS ($000's)

	1984 ACTUAL	1985 ACTUAL	1986 ACTUAL	1987 ACTUAL	1988 PRO FORMA
	$	$	$	$	$
BALANCE SHEET - DEC. 31					
ASSETS:					
Current Assets	94,354	105,762	116,046	134,819	**143,395**
Recoverable Capital Outlay	88,683	89,327	80,992	72,623	**76,705**
Restricted Investments	0	8,749	8,160	8,489	**8,900**
	183,037	203,838	205,198	215,931	**229,000**
LIABILITIES:					
Current Liabilities	26,320	31,240	35,621	48,866	**63,510**
Net Long Term Debt	88,683	89,327	80,992	72,623	**76,705**
Unexpended Capital Funds	7,330	12,240	14,653	15,025	**15,412**
Reserves and Reserve Funds	59,320	69,496	72,398	77,903	**73,373**
Accumulated Surplus	1,384	1,535	1,534	1,514	**0**
	183,037	203,838	205,198	215,931	**229,000**
BORROWINGS FROM OWN RESERVES:					
Internal Debt - Start of Year	12,167	28,222	31,520	41,426	**46,027**
Add: Loans to Capital Fund	17,051	5,128	11,929	8,059	**20,357**
Less: Principal Repayment	996	1,830	2,023	3,458	**4,290**
Internal Debt At Year End	28,222	31,520	41,426	46,027	**62,094**
NET LONG TERM DEBT:					
External Debt - Start of Year	96,006	88,683	89,327	80,992	**72,623**
Add: Additional Borrowings	0	8,169	0	0	**12,119**
Less: Principal Repayment	7,323	7,525	8,335	8,369	**8,037**
External Debt At Year End	88,683	89,327	80,992	72,623	**76,705**
Less: Own Holdings	7,368	13,365	14,459	12,863	**12,863**
Debt Held Externally	81,315	75,962	66,533	59,760	**63,842**
To Be Repaid From:					
General (Tax Levies)	27,130	32,254	28,672	24,993	**32,960**
Regional Enterprises (Rates)	60,034	55,683	51,060	46,507	**42,898**
Reserves	1,519	1,390	1,260	1,123	**847**
External Debt At Year End	88,683	89,327	80,992	72,623	**76,705**

PERMANENT STAFF COMPLEMENT BY FUNCTION

	AS AT DEC. 31/85	AS AT DEC. 31/86	AS AT DEC. 31/87	1988 BUDGET
GENERAL GOVERNMENT SERVICES				
Chairman	2	2	2	2
Chief Administrative Officer	2	2	5	5
Clerk	9	9	11	11
Solicitor	6	8	8	8
Human Resources Centre *	15	16	16	37
Finance	89	99	97	96
Accommodation - Court House	10	10	10	10
PROTECTION TO PERSONS & PROPERTY				
Police	859	835	859	859
TRANSPORTATION				
Public Transit	1,000	1,002	1,005	1,011
School Traffic Officers	133	143	156	162
Hamilton Civic Airport	13	16	15	15
Freeway **	-	-	-	12
ENVIRONMENTAL SERVICES				
Engineering Department	432	432	430	438
Laboratories	18	18	16	16
HEALTH SERVICES				
Regional Health Services	194	203	208	214
SOCIAL AND FAMILY SERVICES				
General Assistance and Support	169	192	172	171
Macassa Lodge	173	189	186	186
Wentworth Lodge	84	85	86	86
RECREATION AND CULTURAL SERVICES				
Library	23	24	26	26
Wentworth Heritage Village	2	2	0	0
Pumphouse / Steam Museum	0	1	1	0
ECONOMIC DEVELOPMENT & PLANNING				
Economic Development	10	13	17	19
Planning	61	64	64	64
TOTAL	3,304	3,365	3,390	3,448

* Increase due to transfer of staff from City of Hamilton.

** New department - assumed five positions from the Engineering Department.

GENERAL GOVERNMENT SERVICES

STATEMENT OF PURPOSE

Chairman

To act as Chairman of Council and to provide a Regional viewpoint on all important issues. To provide effective government in an equitable manner through Committee and Council meetings.

To represent and speak on behalf of the Region in dealings with other governments, bodies and persons.

Chief Administrative Officer

To assist Regional Council in the course of its deliberation and to advise on major policy issues.

To provide leadership and sound management for all Regional departments and to co-ordinate joint departmental decisions concerning budgets, delivery of service and other matters of a Regional concern. To provide advice and direction on matters concerning corporate policy, procedures, and administration.

Clerk

To provide secretariat services to Council and its Committees, including preparation, printing and circulation of agendas, minutes, and correspondence.

To provide information to the public, related to Council decisions.

Solicitor

To provide legal services to Regional Council and Committees, Regional Departments, Regional Transit Companies, Board of Commissioners of Police, Hamilton Region Conservation Authority and Library Board.

Human Resources Centre

To provide the necessary human resources for all Regional and City of Hamilton Departments by co-ordinating internal and external recruitment, negotiating Collective Agreements, interpreting agreements and handling issues relating to complaints, grievances and discipline.

To provide counselling services, training and development for all levels of employees as well as administering the Employment Equity program and an effective safety program.

Finance

To provide effective investment and pension fund management, accounting, financial controls, and financial planning services for management and Council. The specific activities of the department are highlighted in the organizational chart on page 8.

Fiscal Services

To provide funds for any unexpected increase in expenditure or shortfall in projected revenue.

To provide for the protection of the Region's financial position against any loss arising from the destruction of Regional assets and/or any loss arising from liability claims.

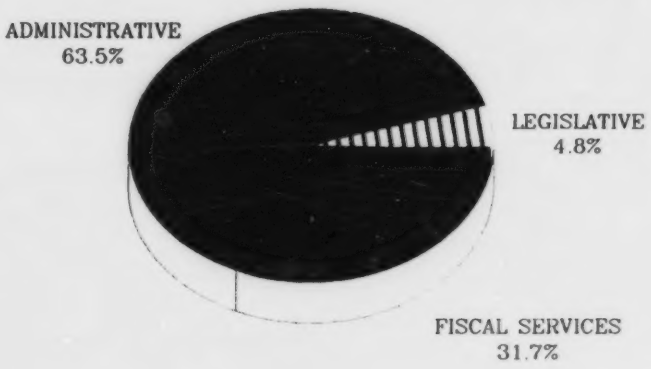
To contribute to the Capital Levy Reserve under the Region's "Pay-As-You-Go" Policy in order to minimize the need for external debentures.

CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

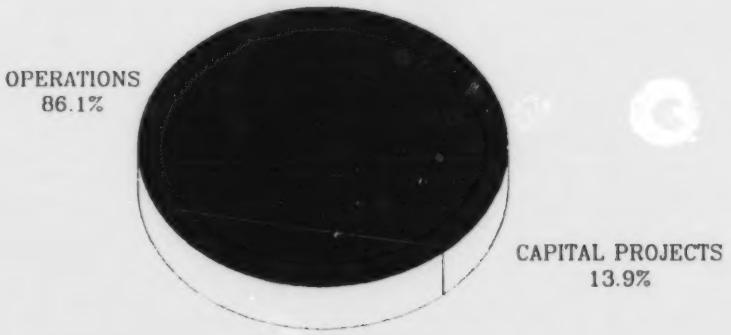
	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
LEGISLATIVE	645	682	669	**720**
ADMINISTRATIVE DEPARTMENTS				
Operating Expenditure				
Chairman	206	219	231	**235**
Chief Administrative Officer	234	261	257	**295**
Internal Auditor	96	107	100	**131**
Clerk	734	780	735	**838**
Solicitor	462	522	540	**599**
Human Resources Centre	1,789	2,435	2,435	**2,899**
Finance	4,413	4,286	4,320	**5,080**
Systems	1,561	2,119	2,085	**2,386**
Accommodation	1,130	1,214	1,467	**1,267**
Charged to Other Functions	(5,893)	(5,864)	(5,415)	**(6,330)**
	4,732	6,079	6,755	**7,400**
Capital Projects	70	1,270	29	**2,070**
	4,802	7,349	6,784	**9,470**
FISCAL SERVICES				
Operating Expenditure				
Capital Reserve Provision	1,000	1,000	1,000	**1,000**
Taxes Written-Off	912	685	1,821	**1,634**
Leased Out-Court House	719	1,105	1,048	**1,094**
Contingency Provision	283	542	542	**1,000**
Insurance	1,698	1,991	1,829	**1,961**
Charged To Other Functions	(1,633)	(1,990)	(1,824)	**(1,961)**
	2,979	3,333	4,416	**4,728**
TOTAL CONSOLIDATED EXPENDITURE	8,426	11,364	11,869	**14,918**
REVENUE				
Regional Levies	4,530	5,251	6,233	**7,433**
Government Grants - Unconditional	1,111	1,275	1,296	**1,336**
Government Grants - Specific	19	8	11	**22**
Fees From Users	1,133	1,404	1,463	**1,548**
Billings to Area Municipalities *	781	1,262	1,262	**1,475**
Financing - External Sources	0	1,200	0	**0**
Financing - Current Reserves	2	140	523	**353**
Financing - Capital Reserves	0	0	0	**1,000**
Other - Regional Sources	850	824	1,081	**1,751**
TOTAL CONSOLIDATED REVENUE	8,426	11,364	11,869	**14,918**

* 1986 & 1987 amounts have been adjusted to reflect transfer of Human Resources function from City of Hamilton

GENERAL GOVERNMENT SERVICES 1988
CONSOLIDATED EXPENDITURE – $14.9 MILLION



BY CURRENT AND CAPITAL COMPONENTS



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
LEGISLATIVE	720	752	786	822	859
ADMINISTRATIVE DEPARTMENTS					
Operating Expenditure					
Chairman	235	246	257	268	280
Chief Administrative Officer	295	308	322	337	352
Internal Auditor	131	137	143	149	156
Clerk	838	876	915	956	999
Solicitor	599	626	654	684	714
Human Resources Centre	2,899	3,029	3,166	3,309	3,458
Finance	5,080	5,309	5,547	5,797	6,058
Systems	2,386	2,493	2,606	2,723	2,845
Accommodation *	1,267	1,324	1,384	2,003	4,406
Charged to Other Functions **	(6,330)	(6,615)	(6,913)	(7,223)	(7,547)
	7,400	7,733	8,081	9,003	11,721
Capital Financing	0	149	149	149	149
	7,400	7,882	8,230	9,152	11,870
FISCAL SERVICES					
Operating Expenditure					
Capital Reserve Provision	1,000	1,000	1,000	1,000	1,000
Taxes Written-Off	1,634	1,708	1,784	1,865	1,947
Leased Out-Court House	1,094	1,143	1,195	1,248	1,304
Contingency Provision	1,000	1,000	1,000	1,000	1,000
Insurance	1,961	2,049	2,141	2,238	2,339
Charged To Other Functions	(1,961)	(2,049)	(2,141)	(2,238)	(2,339)
	4,728	4,851	4,979	5,113	5,251
TOTAL GROSS EXPENDITURE	12,848	13,485	13,995	15,087	17,980
REVENUE					
Government Grants - Unconditional	1,336	1,396	1,459	1,525	1,593
Government Grants - Specific	22	23	24	55	57
Fees From Users	1,548	1,618	1,690	1,767	1,846
Billings to Area Municipalities	1,475	1,541	1,611	1,683	1,759
Financing - Internal Sources	353	369	386	403	421
Other - Regional Sources	681	106	111	116	122
TOTAL REVENUE	5,415	5,053	5,281	5,549	5,798
FUNDED BY TAX LEVY	7,433	8,432	8,714	9,538	12,182
% INCREASE	41.5%	13.4%	3.4%	9.5%	27.7%

* The 1991 & 1992 Forecasts assume 1 Month & 12 Month leases respectively for the new Regional headquarters building.

** The 1991 & 1992 increased costs for the new Regional headquarters building have not been charged out to user departments.

FIVE-YEAR CAPITAL BUDGET - ACCOMMODATION
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Communication System	70	70	70	70	70	350
Telephone System	2,000	0	0	0	0	2,000
Leasehold Improvements	0	0	0	7,750	0	7,750
New Regional Headquarters *	0	0	0	23,390	0	23,390
	2,070	70	70	31,210	70	33,490
CAPITAL FINANCING						
Contribution - Future Operating Budgets	0	0	0	23,390	0	23,390
Contribution - City of Hamilton **	1,000	0	0	0	0	1,000
Lease Allowance	0	0	0	2,850	0	2,850
Financing - Internal Reserves	1,000	0	0	4,900	0	5,900
Other Revenue	70	70	70	70	70	350
	2,070	70	70	31,210	70	33,490

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Debt Charges	0	149	149	149	149	596
TOTAL CAPITAL FINANCING	0	149	149	149	149	596
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	0	149	149	149	149	596

* The cost of the new building is the present value of the 20 year lease.
** The City of Hamilton's contribution to the new telephone system.

PROTECTION TO PERSONS AND PROPERTY

STATEMENT OF PURPOSE

POLICE COMMISSION

To provide policing and the maintenance of peace and good order, crime prevention and enforcement of criminal and regulatory laws in the Regional Municipality of Hamilton-Wentworth. Services provided include criminal investigations, traffic control, preventative patrolling and special educational services. In 1987 a year round marine unit was added to patrol an area in Burlington Bay and Lake Ontario previously serviced by the Hamilton Harbour Commission.

CONSERVATION AUTHORITIES

To provide environmental protection services as defined in the Conservation Act (Ontario) in all watershed areas within the Region of Hamilton-Wentworth. Specific services include the preservation of nature areas and wildlife, flood control and the provision of recreational facilities through community ponds, reservoir areas and nature trails.

EMERGENCY SERVICES

To ensure through the Emergency Measures Organization that the full range of emergency planning and preparedness measures are in place to be implemented in the event of a major emergency.

To provide Emergency Phone Line to allow citizens to use a simple 24-hour phone number to request immediate assistance from any of the following emergency services - police, fire, ambulance.

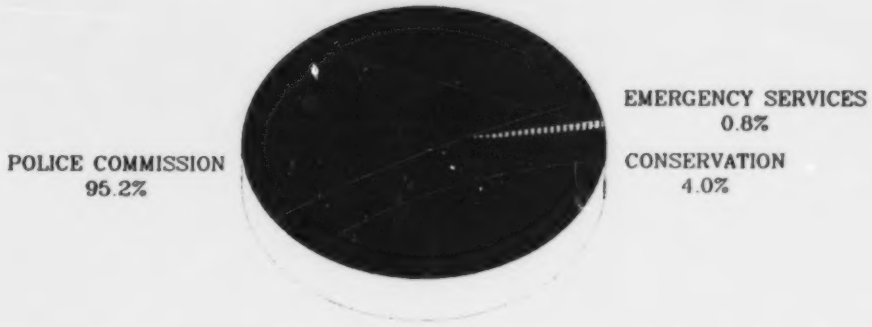
GRANTS TO COMMUNITY GROUPS

To provide assistance to certain organizations which contribute to the provision of protection to persons and property.

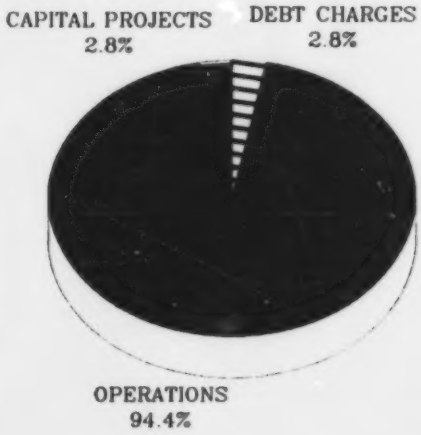
CONSOLIDATED EXPENDITURE AND REVENUE ($000'S)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
POLICE COMMISSION				
Operations	41,681	44,408	44,318	**46,927**
Debt Charges	1,578	1,556	1,515	**1,455**
Capital Projects	400	1,824	309	**1,343**
	43,659	47,788	46,142	**49,725**
GRANTS TO CONSERVATION AUTHORITIES				
Hamilton Region Authority	1,620	1,792	1,792	**1,896**
HRCA - Beach Strip Project	59	0	0	**0**
Grand River Authority	67	71	71	**75**
Halton Region Authority	52	53	52	**53**
Niagara Peninsula Authority	48	54	52	**56**
	1,846	1,970	1,967	**2,080**
EMERGENCY SERVICES				
Operations	237	229	275	**286**
Capital Projects	0	118	0	**130**
	237	347	275	**416**
GRANTS TO COMMUNITY GROUPS	28	36	36	**27**
TOTAL CONSOLIDATED EXPENDITURE	45,770	50,141	48,420	**52,248**
REVENUE				
Regional Levies	31,340	33,916	33,658	**35,991**
Government Grants - Unconditional	13,029	12,940	13,071	**13,385**
Government Grants - Specific	0	63	0	**67**
Fees From Users	708	680	723	**747**
Financing - Capital Reserves	0	1,883	309	**1,408**
Other - Regional Sources	693	659	659	**650**
TOTAL CONSOLIDATED REVENUE	45,770	50,141	48,420	**52,248**

PROTECTION TO PERSONS AND PROPERTY 1988
CONSOLIDATED EXPENDITURE – $52.2 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
POLICE COMMISSION					
Operations	**46,927**	48,805	51,078	54,546	57,030
Capital Financing	**1,455**	1,754	1,756	666	666
	48,382	50,559	52,834	55,212	57,696
GRANTS TO CONSERVATION AUTHORITIES					
Hamilton Region Authority	**1,896**	1,981	2,070	2,164	2,261
Grand River Authority	**75**	78	82	86	89
Halton Region Authority	**53**	56	58	60	63
Niagara Peninsula Authority	**56**	59	61	64	67
	2,080	2,174	2,271	2,374	2,480
EMERGENCY SERVICES					
Operations					
Phone Line "911"	**205**	212	222	232	242
Emergency Measures	**76**	75	80	82	86
Fire Co-ordinator	**5**	5	5	6	6
	286	292	307	320	334
Capital Financing	**0**	10	21	21	21
	286	302	328	341	355
GRANTS TO COMMUNITY GROUPS	**27**	28	29	30	33
TOTAL GROSS EXPENDITURE	**50,775**	53,063	55,462	57,957	60,564
REVENUE					
Government Grants - Specific	**2**	2	2	2	2
Government Grants - Unconditional	**13,385**	13,987	14,617	15,275	15,963
Fees From Users	**747**	781	816	852	891
Other - Regional Sources	**650**	0	0	0	0
TOTAL REVENUE	**14,784**	14,770	15,435	16,129	16,856
FUNDED BY TAX LEVY	**35,991**	38,293	40,027	41,828	43,708
% INCREASE	**6.1%**	6.4%	4.5%	4.5%	4.5%

FIVE-YEAR CAPITAL BUDGET - POLICE
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Computer System	1,343	0	0	0	0	1,343
	1,343	0	0	0	0	1,343
CAPITAL FINANCING						
Financing - Internal Sources	1,343	0	0	0	0	1,343
	1,343	0	0	0	0	1,343

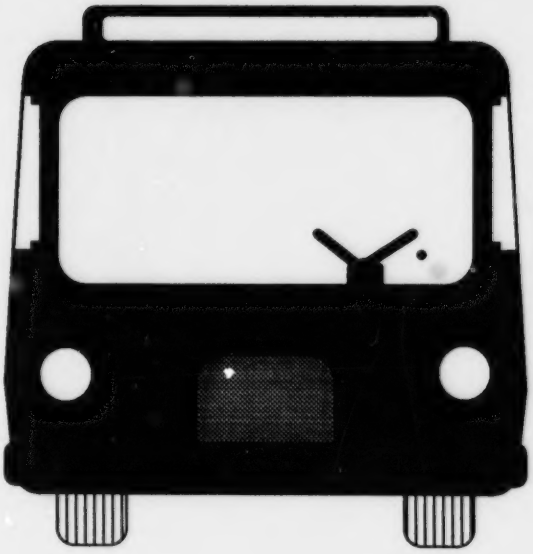
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Debt Charges - Existing	1,448	1,547	1,549	459	459	5,462
Debt Charges - New	7	207	207	207	207	835
TOTAL CAPITAL FINANCING	1,455	1,754	1,756	666	666	6,297
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	1,455	1,754	1,756	666	666	6,297

FIVE-YEAR CAPITAL BUDGET - EMERGENCY SERVICES ($000'S)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Special Purpose Vehicles	130	120	0	0	0	250
	130	120	0	0	0	250
CAPITAL FINANCING						
Subsidies	65	45	0	0	0	110
Financing - Internal Sources	65	75	0	0	0	140
	130	120	0	0	0	250
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Debt Charges - New	0	10	21	21	21	73
TOTAL CAPITAL FINANCING	0	10	21	21	21	73
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	0	10	21	21	21	73

TRANSPORTATION SERVICES



STATEMENT OF PURPOSE

ROADWAYS

To provide planning services for the safe and effective movement of vehicular traffic within the Region by means of arterial roadways and the related traffic control systems. The planning is based on information related to the present and the projected travel needs within the Region.

To implement current programs for the improvement, maintenance and administration of the Regional Road System.

To begin a seven-year road improvement program to bring the maintenance deficiency level of Regional Roads down to 25% of the total system. This is the first major road program undertaken by the Region without matching provincial funding.

To implement the construction of a controlled access roadway connecting Highway 403 in Ancaster to the QEW in the eastern part of the City of Hamilton in accordance with the scope of work approved by the Provincial Cabinet.

PUBLIC TRANSIT

To operate, through Hamilton Street Railway (H.S.R.), a safe, convenient and efficient public transit service within the urban area of the Region.

To provide through the Disabled and Aged Regional Transit System (D.A.R.T.S.), a parallel public transit system to those individuals who are unable to use the regular transit system.

To provide, through Canada Coach Lines (C.C.L.), an inter-urban transit system providing transportation services to the residents of the suburban areas of the Region and providing linkages to all adjacent Regions and centres.

REGIONAL AIRPORT

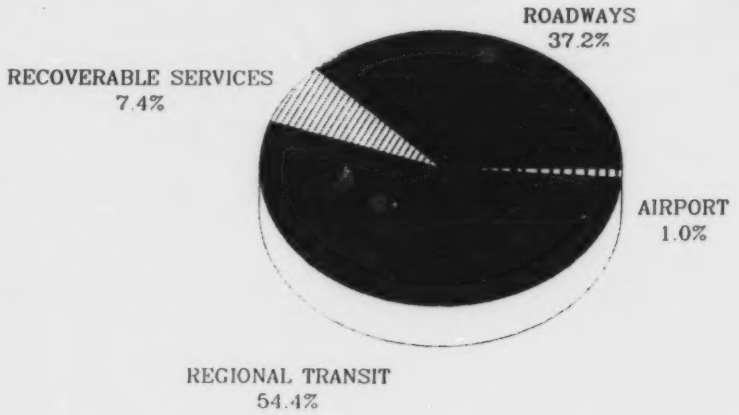
To provide the travelling public of the Hamilton-Wentworth Region and adjacent areas with facilities for passenger and freight air transportation services. The Hamilton Civic Airport was assumed from the City of Hamilton in 1986. Administrative and operational expenditures are funded 100% by the Federal Government.

CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

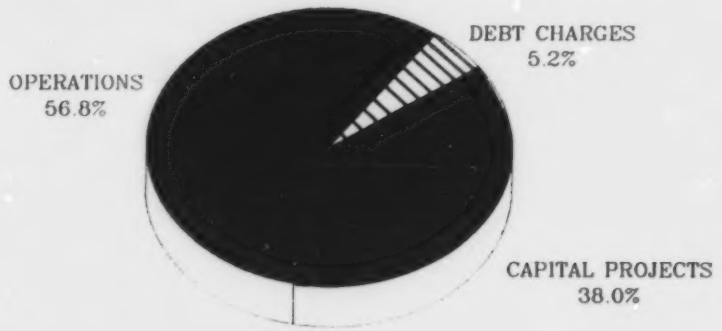
	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
REGIONAL ROADWAYS				
Operations	11,113	11,649	11,369	**13,044**
Debt Charges Regular Program	1,884	1,985	1,941	**1,930**
Capital Financing-Rehabilitation	0	3,000	3,000	**3,045**
Capital Projects	9,178	28,908	15,356	**32,767**
	22,175	45,542	31,666	**50,786**
RECOVERABLE SERVICES	9,496	9,637	8,984	**10,126**
REGIONAL TRANSIT				
Hamilton Street Railway				
Operations	39,484	41,235	40,940	**43,422**
Debt Charges	882	1,312	1,298	**1,705**
Capital Projects	9,029	18,252	12,696	**16,090**
Canada Coach Lines				
Operations	6,091	5,786	6,323	**6,340**
Debt Charges	49	422	423	**453**
Capital Projects	839	432	266	**2,977**
Disabled and Aged Regional Transit *				
Operations	2,128	2,351	2,741	**3,227**
	58,502	69,790	64,687	**74,214**
REGIONAL AIRPORT				
Operations	1,056	1,199	1,106	**1,388**
TOTAL CONSOLIDATED EXPENDITURE	91,229	126,168	106,443	**136,514**
REVENUE				
Regional Levies	19,450	23,495	23,183	**25,386**
Government Grants - Unconditional	1,207	3,655	3,707	**3,829**
Government Grants - Specific	28,056	44,532	28,442	**43,798**
Fees From Users	26,686	27,587	27,232	**29,993**
Billing to Area Municipalities	13,068	13,935	13,935	**14,332**
Financing - External Sources	0	5,604	0	**8,256**
Financing - Current Reserves	0	14	140	**400**
Financing - Capital Reserves	2,552	5,089	4,183	**7,151**
Deferred Freeway Financing	0	1,950	0	**1,165**
Other - Regional Sources	210	307	5,621	**2,204**
TOTAL CONSOLIDATED REVENUE	91,229	126,168	106,443	**136,514**

* The budget includes the gross costs of Recoverable Services and D.A.R.T.S. which are shown at net cost in financial statements.

TRANSPORTATION SERVICES 1988
CONSOLIDATED EXPENDITURE–$136.5 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
REGIONAL ROADWAYS					
Roadways	**1,139**	1,190	1,244	1,300	1,359
Road Maintenance	**10,699**	11,057	11,555	12,075	12,618
Freeway	**1,207**	1,261	1,318	1,377	1,439
Capital Financing Expenditure	**11,742**	12,887	14,134	15,519	16,953
	24,787	26,395	28,251	30,271	32,369
RECOVERABLE SERVICES					
Local Roadways	**9,233**	9,648	10,082	10,539	11,010
School Traffic Officers	**893**	893	975	1,019	1,065
	10,126	10,541	11,057	11,555	12,075
REGIONAL TRANSIT					
Hamilton Street Railway					
Operations	**43,422**	45,153	46,641	48,660	51,412
Capital Financing Expenditure	**1,931**	2,530	3,294	4,220	4,455
Canada Coach Lines					
Operations	**6,340**	6,354	6,515	6,745	6,986
Capital Financing Expenditure	**498**	1,089	1,064	1,129	1,156
Disabled & Aged Regional Transit *					
Operations	**3,227**	3,372	3,524	3,683	3,849
	55,418	58,498	61,038	64,433	67,858
REGIONAL AIRPORT					
Operations	**1,388**	1,450	1,515	1,583	1,654
TOTAL GROSS EXPENDITURE	**91,719**	96,924	101,861	107,842	113,956
REVENUE					
Government Grants - Unconditional	**3,829**	3,940	4,117	4,303	4,496
Government Grants - Specific	**17,385**	18,167	18,985	19,838	20,731
Fees from Users	**29,993**	31,942	34,018	36,230	38,585
Billings to Area Municipalities	**14,332**	15,264	16,256	17,312	18,438
Financing - Internal Sources	**400**	418	437	456	477
Other - Regional Sources	**394**	151	158	165	172
TOTAL REVENUE	**66,333**	69,882	73,971	78,304	82,899
FUNDED BY TAX LEVY	**25,386**	27,042	27,890	29,538	31,057
% INCREASE	**8.3%**	6.5%	3.1%	5.9%	5.1%

* The budget includes the gross costs of Recoverable Services and D A R T S which are shown at net cost in financial statements

FIVE-YEAR CAPITAL BUDGET - ROADWAYS
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Regular Program	9,260	7,193	11,565	10,648	10,166	48,832
Special Rehabilitation Program *	8 250	7 833	9 125	7,046	7,330	39,590
N/S-E/W Freeway	15,251	16,024	16,986	18,005	18,916	85,182
	32,767	31,050	37,676	35,699	36,412	173,604
CAPITAL FINANCING						
Subsidies	13,630	12,496	13,091	13,712	14,352	67,281
Current Contribution	6,767	8,502	9,774	11,123	12,579	48,745
Financing - External Sources	8,256	7,833	9,125	7,046	7,330	39,590
Lot Levy Reserve Contribution	1,139	487	2,518	1,322	864	6,330
Deferred Financing - Freeway **	1,165	1,232	796	584	174	3,951
Other Revenue	1,810	500	2,372	1,912	1,113	7,707
	32,767	31,050	37,676	35,699	36,412	173,604
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	6,767	8,502	9,774	11,123	12,579	48,745
Debt Charges - Existing	1,930	1,294	1,223	1,212	1,142	6,801
Contribution - Rehabilitation ***	3,045	3,091	3,137	3,184	3,232	15,689
TOTAL CAPITAL FINANCING	11,742	12,887	14,134	15,519	16,953	71,235
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	11,742	12,887	14,134	15,519	16,953	71,235

* The Accelerated Roadway Rehabilitation Program extends to 1993. Gross expenditures in 1993 are to be $7,686,000.

** Supported on cash flow basis from reserves - to be met from future operating budgets per financing plan approved by Council in October 1985.

*** To establish a Reserve to assist repayment of debt charges generated by the external funding of the Rehabilitation Program.

FIVE-YEAR CAPITAL BUDGET - HAMILTON STREET RAILWAY ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
New Transit Centre	10,690	17,468	0	0	0	28,158
Articulated Buses	1,013	0	6,443	6,765	0	14,221
Trolley Expansion	500	378	6,008	0	0	6,886
Diesel Bus Replacement	0	3,150	0	0	3,646	6,796
Control of Communications	1,603	0	0	0	0	1,603
Express Bus Facilities	831	300	0	0	0	1,131
Transit Shelters, Loops, Tickets	867	783	699	630	637	3,616
Ridership Information	586	410	0	0	0	996
	16,090	22,489	13,150	7,395	4,283	63,407
CAPITAL FINANCING						
Subsidies	11,914	17,200	11,321	6,458	3,111	50,004
Current Contribution	226	236	247	937	1,172	2,818
Financing - Internal Sources	3,950	5,053	1,582	0	0	10,585
	16,090	22,489	13,150	7,395	4,283	63,407

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	226	236	247	937	1,172	2,818
Debt Charges - Existing	1,705	1,705	1,705	1,705	1,705	8,525
Debt Charges - New	0	589	1,342	1,578	1,578	5,087
TOTAL CAPITAL FINANCING	1,931	2,530	3,294	4,220	4,455	16,430
INCREMENTAL OPERATING COSTS	(88)	181	143	0	0	236
IMPACT ON CURRENT BUDGET	1,843	2,711	3,437	4,220	4,455	16,666

FIVE-YEAR CAPITAL BUDGET - CANADA COACH LINES
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Ticket Machines	100	0	0	0	0	100
Bus Refurbishing	212	225	236	248	260	1,181
Bus Replacement	2,665	1,483	1,062	1,115	1,171	7,496
	2,977	1,708	1,298	1,363	1,431	8,777
CAPITAL FINANCING						
Subsidies	870	0	0	0	0	870
Current Contribution	45	0	0	0	0	45
Financing - Internal Sources	2,062	1,708	1,298	1,363	1,431	7,862
	2,977	1,708	1,298	1,363	1,431	8,777

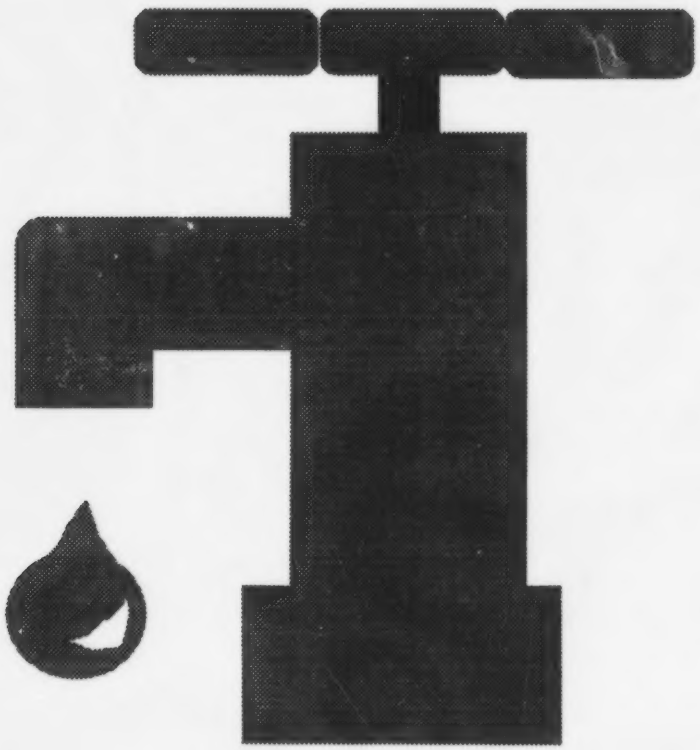
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	45	0	0	0	0	45
Debt Charges - Existing	453	453	453	294	294	1,947
Debt Charges - New	0	636	611	831	862	2,940
TOTAL CAPITAL FINANCING	498	1,089	1,064	1,125	1,156	4,932
INCREMENTAL OPERATING COSTS	0	(260)	(120)	(60)	(60)	(500)
IMPACT ON CURRENT BUDGET	498	829	944	1,065	1,096	4,432

FIVE-YEAR CAPITAL BUDGET - AIRPORT
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Renovations to Terminal	0	76	0	0	0	76
	0	76	0	0	0	76
CAPITAL FINANCING						
Subsidies	0	76	0	0	0	76
	0	76	0	0	0	76
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE	0	0	0	0	0	0
TOTAL CAPITAL FINANCING	0	0	0	0	0	0
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	0	0	0	0	0	0

ENVIRONMENTAL SERVICES



STATEMENT OF PURPOSE

SANITARY SEWER SYSTEM

To provide and maintain a system for the collection and treatment of domestic, commercial and industrial sanitary sewage to meet the effluent quality standards established by the Ministry of the Environment, and the uninterrupted operation of the gravity sewer collection system, sewage pumping stations and three sewage treatment plants.

WATER WORKS SYSTEM

To continuously supply quality potable water to domestic, commercial and industrial consumers in sufficient quantity and at adequate pressure to satisfy user needs. The system consists of a water treatment plant, wells, booster pumping stations, reservoirs and distribution watermains.

STORM SEWERS - HAMILTON

To provide the City of Hamilton with a storm management system to convey storm water to natural waterways with the objective to establish separate storm and sanitary systems, minimize flooding and provide continuous uninterrupted operation of the gravity storm sewer system.

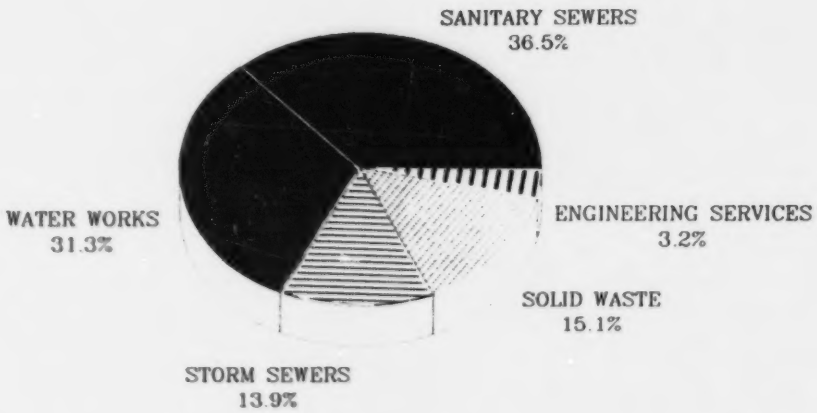
SOLID WASTE

To provide Solid Waste Management System facilities and services for the processing and disposal of acceptable solid waste generated within the Region of Hamilton-Wentworth. Activities involved include the provision of landfill sites, transfer stations, planning, development and maintenance of facilities and equipment, environmental monitoring and efficient resource recovery programs.

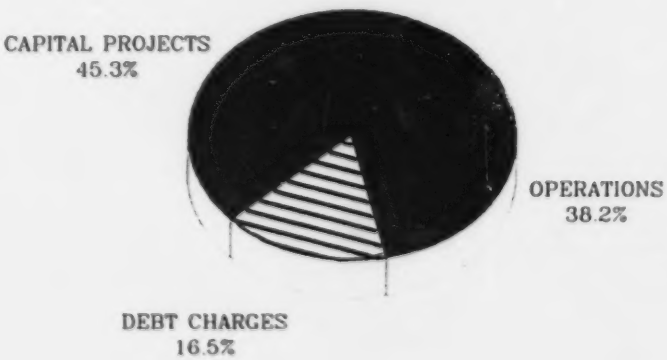
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
SANITARY SEWER SYSTEM				
Operations	10,804	10,647	11,885	**11,775**
Debt Charges	7,204	7,128	7,662	**7,165**
Capital Projects	8,433	15,394	12,464	**18,446**
	26,441	33,169	32,011	**37,386**
WATER WORKS SYSTEM				
Operations	12,050	11,747	13,300	**12,634**
Debt Charges	7,197	7,039	6,831	**6,838**
Capital Projects	4,998	7,599	6,111	**12,589**
	24,245	26,385	26,242	**32,061**
STORM SEWER SYSTEM				
Operations	388	451	418	**504**
Debt Charges	1,365	1,706	1,622	**1,665**
Capital Projects	5,676	5,696	3,455	**12,026**
	7,429	7,853	5,495	**14,195**
SOLID WASTE SYSTEM				
Operations	9,653	10,532	10,107	**10,859**
Debt Charges	792	1,218	1,205	**1,246**
Capital Projects	9,120	886	924	**3,344**
	19,565	12,636	12,236	**15,449**
ENGINEERING SERVICES				
Operations	2,992	2,972	3,088	**3,282**
TOTAL CONSOLIDATED EXPENDITURE	80,672	83,015	79,072	**102,373**
REVENUE				
Regional Levies	10,750	11,267	10,816	**11,704**
Government Grants - Unconditional	5,408	4,064	4,091	**4,239**
Government Grants - Specific	1,486	5,196	2,565	**5,389**
Direct Billings - Rates	40,226	40,798	43,072	**43,556**
Fees From Users	8,702	5,062	5,218	**7,213**
Billings To Area Municipalities	3,427	3,383	4,194	**4,284**
Financing - Current Reserves	58	0	663	**0**
Financing - Capital Reserves	10,476	12,967	8,188	**19,286**
Other - Regional Sources	139	278	265	**6,702**
TOTAL CONSOLIDATED REVENUE	80,672	83,015	79,072	**102,373**

ENVIRONMENTAL SERVICES 1988
CONSOLIDATED EXPENDITURE– $102.4 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
SANITARY SEWER SYSTEM					
Operations	11,775	12,137	12,751	13,397	14,075
Capital Financing	13,514	13,699	13,805	13,900	13,986
	25,289	25,836	26,556	27,297	28,061
WATER WORKS SYSTEM					
Operations	12,634	13,269	13,935	14,635	15,369
Capital Financing	11,200	11,540	11,887	12,242	12,605
	23,834	24,809	25,822	26,877	27,974
STORM SEWERS					
Operations	504	529	556	584	613
Capital Financing	4,123	4,410	4,717	4,926	5,145
	4,627	4,939	5,273	5,510	5,758
SOLID WASTE - GARBAGE DISPOSAL					
Operations	10,859	11,403	11,916	12,452	13,012
Capital Financing	1,642	1,660	1,735	1,813	1,895
	12,501	13,063	13,651	14,265	14,907
ENGINEERING SERVICES					
Engineering & Laboratory Services	2,566	2,681	2,802	2,928	3,060
Charged to Other Programs	(951)	(994)	(1,038)	(1,085)	(1,133)
Recoverable Services	1,667	1,742	1,820	1,902	1,988
	3,282	3,429	3,584	3,745	3,915
TOTAL GROSS EXPENDITURES	69,533	72,076	74,886	77,694	80,615
REVENUE					
Government Grants - Unconditional	4,239	4,430	4,629	4,837	5,055
Government Grants - Specific	288	301	315	329	343
Fees From Users	4,303	4,497	4,698	4,910	5,131
Direct Billings - Rates	43,556	44,719	46,156	47,640	49,176
Billings To Area Municipalities	4,284	4,477	4,678	4,889	5,109
Other - Regional Sources	1,159	1,078	1,127	1,179	1,231
TOTAL REVENUE	57,829	59,502	61,603	63,782	66,045
FUNDED BY TAX LEVY	11,704	12,574	13,283	13,912	14,570
% INCREASE	3.9%	7.4%	5.6%	4.7%	4.7%

FIVE-YEAR CAPITAL BUDGET - SANITARY SEWERS ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Treatment Plants	**4,088**	247	2,242	3,240	1,915	**11,732**
Trunk Sewers	**4,899**	1,045	2,585	0	0	**8,529**
Sewer Replacement	**4,534**	578	2,139	976	4,170	**12,397**
Local Improvements	**2,687**	2,697	2,831	2,973	3,122	**14,310**
Subdivisions	**477**	506	531	558	585	**2,657**
Pumping Stations	**840**	0	708	0	0	**1,548**
Pollution Control	**170**	45	59	1,858	3902	**6,034**
Other	**751**	406	0	0	0	**1,157**
	18,446	5,524	11,095	9,605	13,694	**58,364**
CAPITAL FINANCING						
Grants & Subsidies	**957**	179	888	279	982	**3,285**
Current Contribution	**6,349**	2,986	6,605	6,724	7,234	**29,898**
Locals - Owners Share	**1,022**	1,854	1,947	2,044	2,146	**9,013**
Financing - Internal Sources	**2,487**	0	0	0	0	**2,487**
Lot Levy Reserve Contribution	**2,068**	280	875	224	176	**3,623**
Prior Year's Contribution	**1,443**	0	6	86	2,896	**4,431**
Other Revenue	**4,120**	225	774	248	260	**5,627**
	18,446	5,524	11,095	9,605	13,694	**58,364**

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	**6,349**	6,257	6,605	6,724	7,234	**33,169**
Debt Charges - Existing	**7,165**	7,071	6,829	6,805	6,381	**34,251**
Debt Charges - New	**0**	371	371	371	371	**1,484**
TOTAL CAPITAL FINANCING	**13,514**	13,699	13,805	13,900	13,986	**68,904**
INCREMENTAL OPERATING COSTS	**57**	63	65	68	71	**324**
IMPACT ON CURRENT BUDGET	**13,571**	13,762	13,870	13,968	14,057	**69,228**

FIVE-YEAR CAPITAL BUDGET - WATERWORKS
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Watermain Replacement	**7,239**	3,072	3,075	4,022	3,509	**20,917**
Local Improvements	**1,110**	1,100	1,100	1,100	1,100	**5,510**
Subdivisions	**1,115**	1,011	1,062	1,115	1,170	**5,473**
Pumping Stations / Reservoirs	**267**	165	4,840	4,648	0	**9,920**
Hydrant / Valve Replacement	**691**	715	740	750	750	**3,646**
Trunk Watermain	**0**	0	0	149	3721	**3,870**
Other	**2,167**	1,375	0	0	0	**3,542**
	12,589	7,438	10,817	11,784	10,250	**52,878**
CAPITAL FINANCING						
Grants & Subsidies	**2,368**	25	1,182	635	569	**4,779**
Current Contribution	**4,362**	4,235	4,672	5,321	5,748	**24,338**
Locals - Owner's Share	**425**	400	400	400	400	**2,025**
Financing - Internal Sources	**3,579**	1,363	1,691	2,135	1,362	**10,130**
Lot Levy Reserve Contribution	**870**	861	2,577	2,983	1,781	**9,072**
Other Revenue	**985**	554	295	310	390	**2,534**
	12,589	7,438	10,817	11,784	10,250	**52,878**
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	**4,362**	4,235	4,672	5,321	5,748	**24,338**
Debt Charges - Existing	**6,838**	6,772	6,479	5,933	5,551	**31,573**
Debt Charges - New	**0**	533	736	988	1,306	**3,563**
TOTAL CAPITAL FINANCING	**11,200**	11,540	11,887	12,242	12,605	**59,474**
INCREMENTAL OPERATING COSTS	**0**	66	69	73	76	**284**
IMPACT ON CURRENT BUDGET	**11,200**	11,606	11,956	12,315	12,681	**59,758**

FIVE-YEAR CAPITAL BUDGET - STORM SEWER
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Trunk Sewers	4,071	0	0	0	0	4,071
Sewer Replacement	3,474	4,200	2,891	1,394	767	12,726
Local Improvements	2,650	1,461	1,534	1,610	1,691	8,946
Subdivisions	760	506	531	558	585	2,940
Basin / Overflow Tanks	360	0	189	1,970	0	2,519
Pollution Control	85	22	59	1858	2601	4,625
Other	626	387	0	0	0	1,013
	12,026	6,576	5,204	7,390	5,644	36,840
CAPITAL FINANCING						
Grants & Subsidies	891	885	829	496	74	3,175
Current Contribution	2,458	2,574	2,669	2,864	2,710	13,275
Locals - Owner's Share	1,463	1,011	1,062	1,115	1,171	5,822
Financing - Internal Sources	1,311	1,437	249	2,500	1,253	6,750
Lot Levy Reserve Contribution	4,889	152	159	167	176	5,543
Prior Year's Contribution	623	0	0	0	0	623
Other Revenue	391	517	236	248	260	1,652
	12,026	6,576	5,204	7,390	5,644	36,840

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	2,458	2,574	2,669	2,864	2,710	13,275
Debt Charges - Existing	1,665	1,641	1,639	1,616	1,616	8,177
Debt Charges - New	0	195	409	446	819	1,869
TOTAL CAPITAL FINANCING	4,123	4,410	4,717	4,926	5,145	23,321
INCREMENTAL OPERATING COSTS	2	3	3	3	3	14
IMPACT ON CURRENT BUDGET	4,125	4,413	4,720	4,929	5,148	23,335

FIVE-YEAR CAPITAL BUDGET - SOLID WASTE
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Landfill Sites	2,369	290	0	0	0	2,659
S.W.A.R.U	875	0	590	0	0	1,465
Transfer Stations	0	637	150	0	0	787
Other	100	0	0	0	0	100
	3,344	927	740	0	0	5,011
CAPITAL FINANCING						
Grants & Subsidies	885	0	0	0	0	885
Current Contribution	396	111	64	0	0	571
Financing - Internal Sources	2,016	816	676	0	0	3,508
Other Revenue	47	0	0	0	0	47
	3,344	927	740	0	0	5,011
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital *	396	111	64	535	660	1,766
Debt Charges - Existing	1,246	1,248	1,248	754	711	5,207
Debt Charges - New	0	301	423	524	524	1,772
TOTAL CAPITAL FINANCING	1,642	1,660	1,735	1,813	1,895	8,745
INCREMENTAL OPERATING COSTS	3	55	0	0	0	58
IMPACT ON CURRENT BUDGET	1,645	1,715	1,735	1,813	1,895	8,803

* The 1991 and 1992 contributions will be used to finance future capital projects.

HEALTH SERVICES

STATEMENT OF PURPOSE

REGIONAL HEALTH SERVICES

To fulfill, at the direction of Regional Council, the requirements of The Health Protection and Promotion Act, 1983 and other relevant legislation, and to provide services in the areas of community health protection, control of communicable diseases, preventive dentistry, family health, home care, nutrition and public health education.

NURSING SERVICES

To provide consultation and education to promote health and disease prevention in various locations throughout the Region, including homes, schools, hospitals, physicians' offices, community clinics and district offices, and to provide professional nursing services and supportive counselling for the sick, disabled and their families.

HEALTH INSPECTION SERVICES

To provide an effective inspection program which will ensure a reasonable and safe environment for all residents of Hamilton-Wentworth through the monitoring of private sewage disposal systems, the inspection of food and other premises and the investigation and response to complaints of health nuisances.

CHILD AND ADOLESCENT SERVICES

To provide a wide range of treatment services including family therapy, play therapy, individual therapy, group therapy, speech therapy and assessments for Unified Family Court.

PREVENTIVE DENTISTRY

To promote dental prevention among school children and other community groups and to provide free basic dental treatment to children of low income families.

FAMILY PLANNING PROGRAM

To offer counselling, information and clinic services on sexuality and birth control.

NUTRITION PROGRAM

To advance the knowledge and practice of nutrition within the Region for the betterment of health through consultation, seminars, workshops and resource material.

OTHER PROGRAMS

To provide programs such as Alcohol and Drug Assessment Services, Teaching Health Unit Project (Affiliated with McMaster University), Community Mental Health Promotion and Communicable Disease Control.

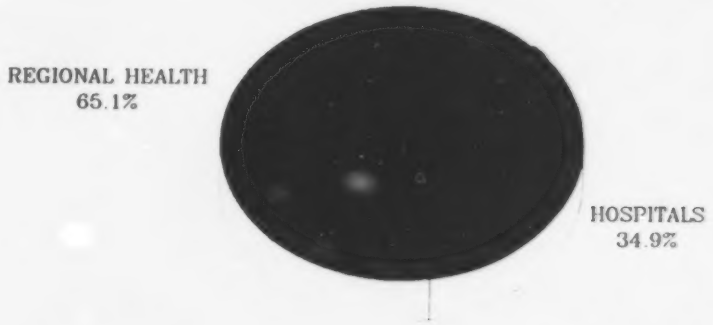
HOSPITALS AND GRANTS TO COMMUNITY AGENCIES

To provide capital funding to the five area hospitals and to provide assistance to certain health agencies.

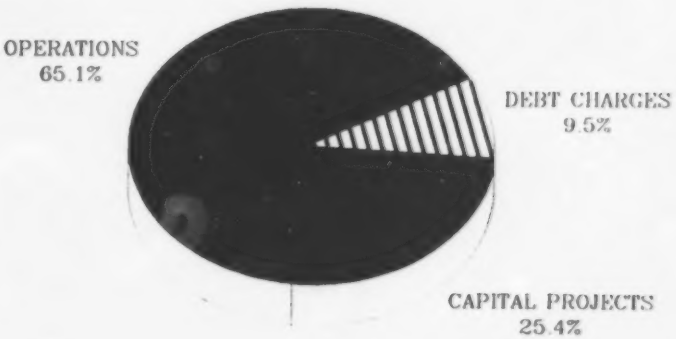
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
REGIONAL HEALTH SERVICES				
Administrative	754	878	883	**941**
Nursing Services	3,880	4,304	4,393	**4,756**
Inspection Services	1,079	1,375	1,233	**1,272**
Child and Adolescent Services	1,113	1,203	1,305	**1,424**
Preventive Dentistry	585	793	563	**1,197**
Family Planning Program	394	524	486	**580**
Nutrition Program	164	173	172	**187**
Other Programs	801	882	796	**930**
	8,770	10,132	9,831	**11,287**
HOSPITALS				
Debt Charges	2,316	1,640	1,637	**1,639**
Capital Projects	0	3,120	2,520	**4,410**
	2,316	4,760	4,157	**6,049**
GRANTS TO COMMUNITY AGENCIES				
Community Health	11	11	11	**8**
TOTAL CONSOLIDATED EXPENDITURE	11,097	14,903	13,999	**17,344**
REVENUE				
Regional Levies	3,280	3,379	3,353	**3,432**
Government Grants - Unconditional	760	721	733	**756**
Government Grants - Specific	6,670	7,838	7,491	**8,992**
Fees From Users	324	352	477	**324**
Financing - Capital Reserves	0	877	809	**0**
Other - Regional Sources	63	1,736	1,136	**3,840**
TOTAL CONSOLIDATED REVENUE	11,097	14,903	13,999	**17,344**

HEALTH SERVICES 1988
CONSOLIDATED EXPENDITURE – $17.3 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
REGIONAL HEALTH SERVICES					
Administrative	**941**	959	1,002	1,047	1,094
Nursing Services	**4,756**	4,970	5,194	5,428	5,672
Inspection Services	**1,272**	1,329	1,389	1,452	1,517
Child and Adolescent Services	**1,424**	1,488	1,555	1,625	1,698
Preventive Dentistry	**1,197**	1,251	1,307	1,366	1,427
Family Planning Program	**580**	606	633	661	691
Nutrition Program	**187**	195	204	213	223
Other Programs	**930**	972	1,016	1,062	1,110
	11,287	11,770	12,300	12,854	13,432
HOSPITALS					
Capital Financing	**2,272**	2,272	2,258	2,258	1,961
GRANTS TO COMMUNITY AGENCIES					
Community Health	**8**	9	9	10	10
TOTAL GROSS EXPENDITURE	**13,567**	14,051	14,567	15,122	15,403
REVENUE					
Government Grants - Unconditional	**756**	790	826	863	902
Government Grants - Specific	**8,992**	9,397	9,820	10,262	10,724
Fees From Users	**324**	339	354	370	387
Other - Regional Sources	**63**	6	6	6	6
TOTAL REVENUE	**10,135**	10,532	11,006	11,501	12,019
FUNDED BY TAX LEVY	**3,432**	3,519	3,561	3,621	3,384
% INCREASE	**1.5%**	2.5%	1.2%	1.7%	-6.5%

FIVE-YEAR CAPITAL BUDGET - HOSPITALS
($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Grants to Five Hospitals	4,410	6,910	3,410	1,950	800	17,480
	4,410	6,910	3,410	1,950	800	17,480
CAPITAL FINANCING						
Current Contribution	934	951	970	989	250	4,094
Financing - Internal Sources	0	0	0	580	550	1,130
Debenture Proceeds and Other *	3,476	5,959	2,440	381	0	12,256
	4,410	6,910	3,410	1,950	800	17,480

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	934	951	970	989	250	4,094
Transfer from Lot Levy Reserve	(301)	(318)	(337)	(356)	0	(1,312)
Debt Charges - Existing	1,639	1,639	1,625	1,625	1,625	8,153
Debt Charges - New	0	0	0	0	86	86
TOTAL CAPITAL FINANCING	2,272	2,272	2,258	2,258	1,961	11,021
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	2,272	2,272	2,258	2,258	1,961	11,021

* Debentures were issued in 1985

SOCIAL AND FAMILY SERVICES

STATEMENT OF PURPOSE

GENERAL ASSISTANCE

To provide assistance to clients under the provision of the General Welfare Assistance Act, either directly or by referral to appropriate agencies and organizations; to assist GWA clients to find suitable employment and/or undertake training.

To provide permissive services allowable under the General Welfare Assistance Act to persons in receipt of social assistance and to low-income earners.

To provide residential services mandatory under the General Welfare Assistance Act through purchase of service contracts with hostels and lodging homes.

To provide counselling service for G.W.A. clients, Family Benefit clients and the working poor through purchase of service contracts with local non-profit counselling agencies.

To provide subsidized care through homemakers and nurses service centres and directly through casual homemakers under the Homemakers and Nurses Services Act.

To support and encourage interaction and co-operation among agencies and organizations providing social services within the Region as well as developing and maintaining programs, projects and research to better the social fabric.

ASSISTANCE TO AGED PERSONS

To provide home and community support services to the low-income, elderly, and handicapped, who require home support services in order to remain at home instead of institutional care.

To provide a safe, comfortable and healthy environment for elderly residents to live life at an optimum level in the Region's two Homes for the Aged.

DAY CARE

To provide Day Care services in accordance with the Day Nurseries Act through purchase of services, licensed nurseries, subsidized private home day care and a direct day care service that includes handicapped children.

GRANTS TO COMMUNITY AGENCIES

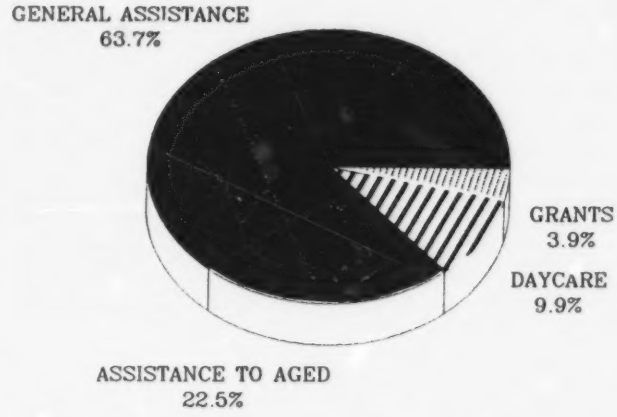
To provide financial assistance to the Children's Aid Society, and the Catholic Children's Aid Society, in accordance with Provincial Legislation.

To provide assistance to other community groups and organizations providing community social services within the Region.

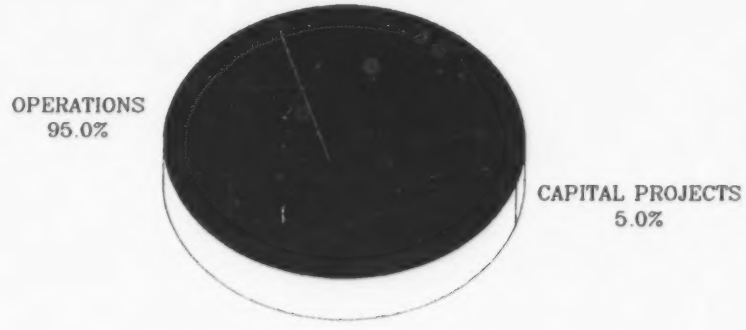
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
GENERAL ASSISTANCE				
Income Maintenance	37,934	39,343	40,581	**42,264**
Shelter & Housing Services	3,982	4,402	4,341	**4,649**
Counselling Services	658	743	749	**776**
Employment Services	922	1,002	969	**1,639**
Homemakers and Nursing Services	1,048	1,159	1,389	**1,685**
General Administration	726	706	724	**746**
	45,270	47,355	48,753	**51,759**
ASSISTANCE TO AGED PERSONS				
Operations				
Macassa Lodge	8,073	8,673	8,512	**9,105**
Wentworth Lodge	4,431	4,670	4,756	**4,980**
Community Services	198	264	251	**200**
	12,702	13,607	13,519	**14,285**
Debt Charges	60	0	0	**11**
Capital Projects	201	375	637	**4,045**
	12,963	13,982	14,156	**18,341**
DAY NURSERIES				
Purchase of Services	4,668	6,433	6,442	**7,272**
Red Hill Family	719	763	690	**769**
	5,387	7,196	7,132	**8,041**
GRANTS TO COMMUNITY AGENCIES	2,792	2,878	2,959	**3,140**
TOTAL CONSOLIDATED EXPENDITURE	66,412	71,411	73,000	**81,281**
REVENUE				
Regional Levies	13,120	14,373	14,683	**15,128**
Government Grants - Unconditional	3,008	2,991	3,040	**3,134**
Government Grants - Specific	44,995	48,091	49,603	**55,165**
Fees From Users	4,961	5,641	5,363	**5,714**
Financing - Capital Reserves	0	0	73	**1,902**
Other - Regional Sources	328	315	238	**238**
TOTAL CONSOLIDATED REVENUE	66,412	71,411	73,000	**81,281**

SOCIAL AND FAMILY SERVICES 1988
CONSOLIDATED EXPENDITURE – $81.3 MILLION



BY CURRENT AND CAPITAL COMPONENT



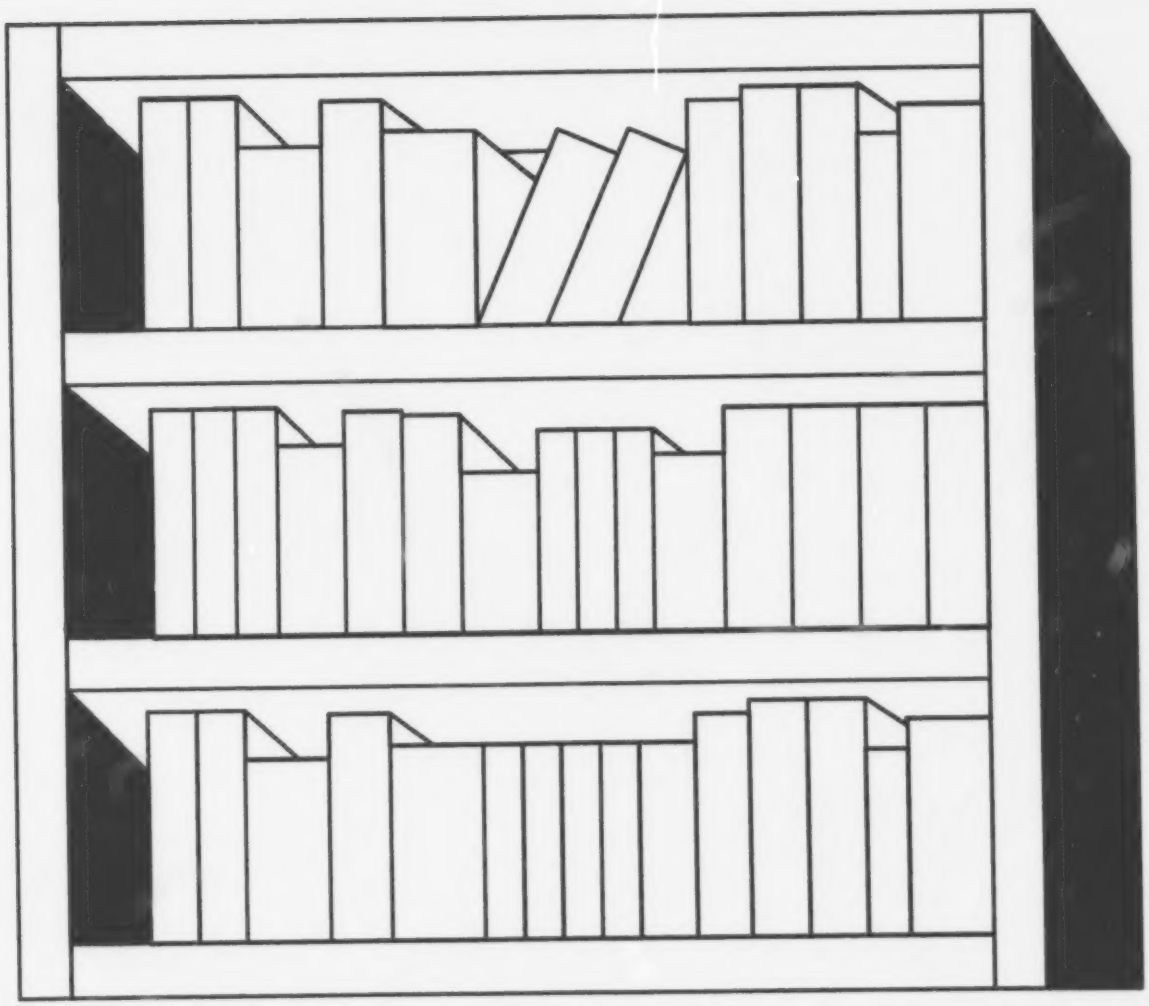
FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURES					
GENERAL ASSISTANCE					
Income Maintenance	**42,264**	44,234	46,225	48,305	50,479
Shelter & Housing Services	**4,649**	4,859	5,078	5,307	5,546
Counselling Services	**776**	811	847	885	925
Employment Services	**1,639**	1,622	1,695	1,771	1,851
Homemakers and Nursing Services	**1,685**	1,855	1,938	2,025	2,116
General Administration	**746**	759	793	829	866
	51,759	54,140	56,576	59,122	61,783
ASSISTANCE TO AGED PERSONS					
Operations					
Macassa Lodge	**9,105**	9,515	9,943	10,390	10,858
Wentworth Lodge	**4,980**	5,204	5,438	5,683	5,939
Community Services	**200**	209	219	229	239
Capital Financing - Lodges	**131**	294	494	771	840
	14,416	15,222	16,094	17,073	17,876
DAY NURSERIES					
Purchase of Services	**7,272**	8,014	8,375	8,752	9,146
Red Hill Centre - Operations	**769**	804	840	878	918
	8,041	8,818	9,215	9,630	10,064
GRANTS TO COMMUNITY AGENCIES					
Children's Aid Societies	**2,310**	2,388	2,495	2,607	2,724
Community Social Agencies	**830**	867	906	947	990
	3,140	3,255	3,401	3,554	3,714
TOTAL GROSS EXPENDITURE	**77,356**	81,435	85,286	89,379	93,437
REVENUE					
Government Grants - Unconditional	**3,134**	3,275	3,422	3,576	3,737
Government Grants - Specific	**53,142**	55,836	58,349	60,975	63,719
Fees From Users	**5,714**	5,949	6,217	6,497	6,789
Other - Regional Sources	**238**	0	0	0	0
TOTAL REVENUE	**62,228**	65,060	67,988	71,048	74,245
FUNDED BY TAX LEVY	**15,128**	16,375	17,298	18,331	19,192
% INCREASE	**5.3%**	8.2%	5.6%	6.0%	4.7%

FIVE-YEAR CAPITAL BUDGET - ASSISTANCE TO AGED PERSONS ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Lodge Renovations	4,045	2,678	3,715	929	2,198	13,565
	4,045	2,678	3,715	929	2,198	13,565
CAPITAL FINANCING						
Subsidies	2,023	1,339	1,858	465	1,099	6,784
Current Contribution	120	0	0	0	0	120
Financing - Internal Sources	1,902	1,339	1,857	464	1,099	6,661
	4,045	2,678	3,715	929	2,198	13,565
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING						
Contribution To Capital	120	0	0	0	0	120
Debt Charges - New	11	294	494	771	840	2,410
TOTAL CAPITAL FINANCING	131	294	494	771	840	2,530
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	131	294	494	771	840	2,530

RECREATION AND CULTURAL SERVICES



STATEMENT OF PURPOSE

LIBRARY SERVICES

To provide, through the Wentworth Library Board, the facilities to fulfill the recreational, cultural and educational information needs of the communities of Ancaster, Flamborough, Glanbrook and Stoney Creek.

MUSEUMS

To provide through Wentworth Heritage Village a setting in which the heritage of the Hamilton-Wentworth area can be experienced and relived.

To provide wood related educational programs in co-operation with educational institutions, Provincial Ministries, social services agencies and others.

RECREATIONAL PARKS

To attract tourists and cultivate a Regional identity by means of the wave action pool, the children's waterplay area and other waterfront activities in Confederation Park.

MCMASTER UNIVERSITY

To provide financial assistance for the construction of a new wing to the main Library building which will accommodate the immediate and future needs of the University and serve the community of Hamilton - Wentworth as a whole.

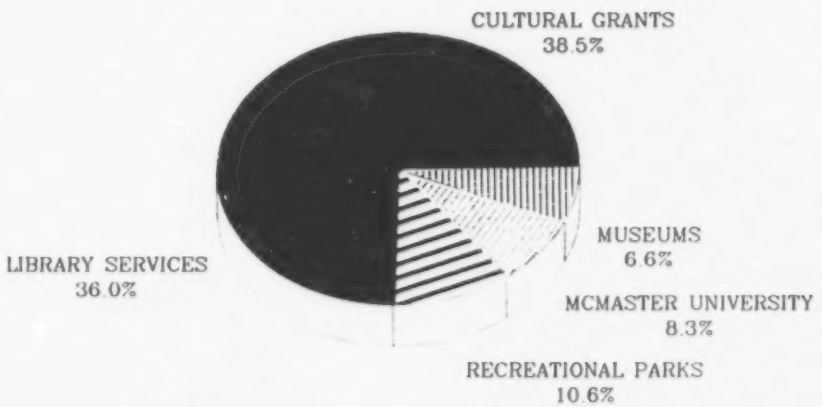
CULTURAL GRANTS

To provide cultural grants to certain community groups and organizations to encourage community activity in programs related to the self-fulfillment of individuals and the well being of the Region.

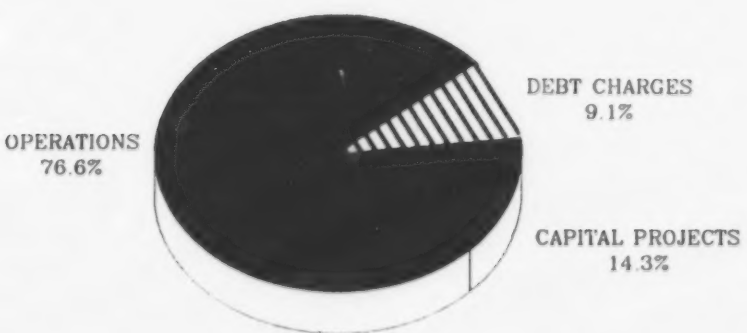
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
LIBRARY SERVICES				
Wentworth Library Board				
Operations	1,555	1,723	1,700	1,867
Debt Charges	105	63	63	44
Capital Projects	12	164	43	97
	1,672	1,950	1,806	2,008
MUSEUMS				
Operations	260	190	239	169
Capital Projects	0	142	142	200
	260	332	381	369
RECREATIONAL PARKS				
Confederation Park				
Operations	90	211	199	92
Capital Projects	525	870	887	501
Grant - Lakeshore Pool	55	0	0	0
	670	1,081	1,086	593
MCMASTER UNIVERSITY - GRANT				
Capital Financing	0	0	0	465
CULTURAL GRANTS	2,047	2,100	2,282	2,150
TOTAL CONSOLIDATED EXPENDITURE	4,649	5,463	5,555	5,585
REVENUE				
Regional Levies	3,585	3,625	3,665	4,375
Government Grants - Unconditional	579	550	558	578
Government Grants - Specific	322	436	384	377
Fees From Users	94	80	84	74
Financing - Current Reserves	0	59	243	61
Financing - Capital Reserves	14	648	583	82
Other - Regional Sources	55	65	38	38
TOTAL CONSOLIDATED REVENUE	4,649	5,463	5,555	5,585

RECREATION AND CULTURAL SERVICES 1987
CONSOLIDATED EXPENDIURE $5.6 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST ($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
LIBRARY SERVICES					
Wentworth Library Board					
Operations	1,867	1,999	2,081	2,195	2,330
Capital Financing	44	47	87	103	106
	1,911	2,046	2,168	2,298	2,436
MUSEUMS					
Steam Museum/1859 Pumphouse*					
Operations	40	0	0	0	0
Wentworth Heritage Village**					
Operations	129	66	124	552	598
Capital Financing	135	114	64	146	208
	304	180	188	698	806
RECREATIONAL PARKS					
Confederation Park					
Operations	92	96	100	105	110
Capital Financing	501	525	552	579	608
	593	621	652	684	718
MCMASTER UNIVERSITY					
Capital Financing	465	465	465	465	465
CULTURAL GRANTS	2,150	2,247	2,348	2,453	2,564
TOTAL GROSS EXPENDITURE	5,423	5,559	5,821	6,598	6,989
REVENUE					
Government Grants - Unconditional	576	604	631	659	689
Government Grants - Specific	299	312	327	341	357
Fees From Users	74	77	81	337	374
Financing - Internal Sources	61	64	65	323	359
Other - Regional Sources	38	0	0	0	0
TOTAL REVENUE	1,048	1,057	1,104	1,660	1,779
FUNDED BY TAX LEVY	4,375	4,502	4,717	4,938	5,210
% INCREASE	23.2%	2.9%	4.8%	4.7%	5.5%

* Transfer to City of Hamilton effective January 1, 1988.

** Effective July 1, 1988 the Hamilton Conservation Authority will assume management of the Wentworth Heritage Village.

FIVE-YEAR CAPITAL BUDGET - LIBRARY SERVICES ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Computer Systems	80	0	198	0	0	278
Furnishings	17	198	0	57	0	272
	97	198	198	57	0	550
CAPITAL FINANCING						
Subsidies	15	30	0	28	0	73
Current Contribution	0	0	0	0	0	0
Financing - Internal Sources	82	168	118	29	0	397
Other Revenue	0	0	80	0	0	80
	97	198	198	57	0	550

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	0	0	0	0	0	0
Debt Charges - Existing	44	29	27	13	11	124
Debt Charges - New	0	18	60	90	95	263
TOTAL CAPITAL FINANCING	44	47	87	103	106	387
INCREMENTAL OPERATING COSTS	5	5	27	27	35	99
IMPACT ON CURRENT BUDGET	49	52	114	130	141	486

FIVE-YEAR CAPITAL BUDGET - CONFEDERATION PARK ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Improvement Program	**501**	525	552	579	608	**2,765**
	501	525	552	579	608	**2,765**
CAPITAL FINANCING						
Current Contribution	**501**	525	552	579	608	**2,765**
	501	525	552	579	608	**2,765**

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	**501**	525	552	579	608	**2,765**
INCREMENTAL OPERATING COSTS	**0**	0	0	0	0	**0**
IMPACT ON CURRENT BUDGET	**501**	525	552	579	608	**2,765**
REPAYMENT OF REGIONAL LOANS *						
Debt Charges - Existing	**205**	215	227	239	244	**1,130**
Debt Charges - New	**76**	76	76	76	76	**380**
	281	291	303	315	320	**1,510**

* Confederation Park is managed by the Hamilton Region Conservation Authority on behalf of the Region. The Region's budget figures reflect only the Management Fee and the Contributions for Capital Improvements. Regional loans to the Conservation Authority for Capital improvements are repaid from operating surpluses and from the donation of part of the Management Fee.

FIVE-YEAR CAPITAL BUDGET - WENTWORTH HERITAGE VILLAGE ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Improvement Program	200	869	903	467	118	2,857
	200	869	903	467	418	2,857
CAPITAL FINANCING						
Subsidies	65	287	136	20	21	529
Current Contribution	135	114	13	0	0	262
Financing - Internal Sources	0	344	636	416	377	1,773
Other Revenue	0	124	118	31	20	293
	200	869	903	467	418	2,857
SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET						
CAPITAL FINANCING EXPENDITURE						
Contribution to Capital	135	114	13	0	0	262
Debt Charges	0	0	51	146	208	405
TOTAL CAPITAL FINANCING	135	114	64	146	208	667
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	135	114	64	146	208	667

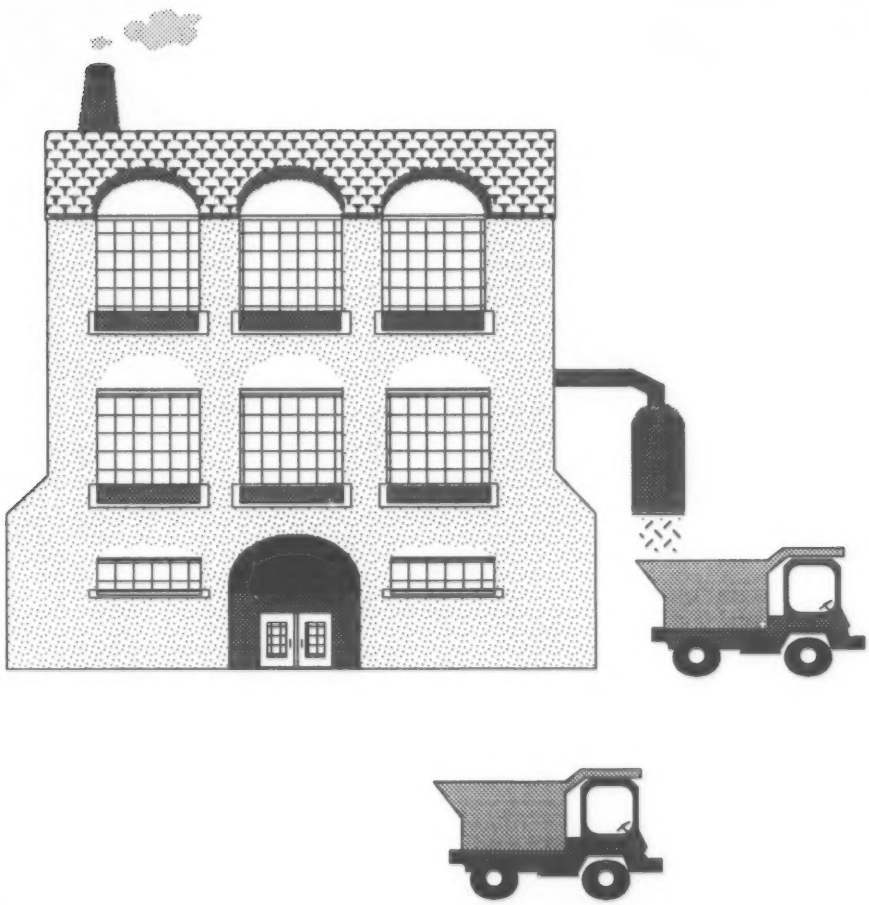
FIVE-YEAR CAPITAL BUDGET - MCMASTER UNIVERSITY ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Grant - New Library	0	500	1,500	1,000	1,000	4,000
	0	500	1,500	1,000	1,000	4,000
CAPITAL FINANCING						
Financing - External Sources	0	500	1,500	1,000	1,000	4,000
	0	500	1,500	1,000	1,000	4,000

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Debt Charges - External	0	0	651	651	651	1,953
Contribution To/(From) Reserve	465	465	(186)	(136)	(186)	372
TOTAL CAPITAL FINANCING	465	465	465	465	465	2,325
INCREMENTAL OPERATING COSTS	0	0	0	0	0	0
IMPACT ON CURRENT BUDGET	465	465	465	465	465	2,325

ECONOMIC DEVELOPMENT AND PLANNING



STATEMENT OF PURPOSE

PLANNING AND DEVELOPMENT

To provide planning services for the Region of Hamilton-Wentworth as provided under the Planning Act and as required for continued management of the developing land resource.

To provide planning services and assistance to Regional Departments and the Area Municipalities of Hamilton, Ancaster, and Dundas.

To provide direction and administer the programs of Official Plan preparation, including land use components, amendments and secondary plan.

To develop projection analysis of population, residential and building permits.

To provide direction regarding subdivision approval and monitoring severances.

GRANTS

To provide assistance to groups promoting agriculture and tourism.

ECONOMIC DEVELOPMENT

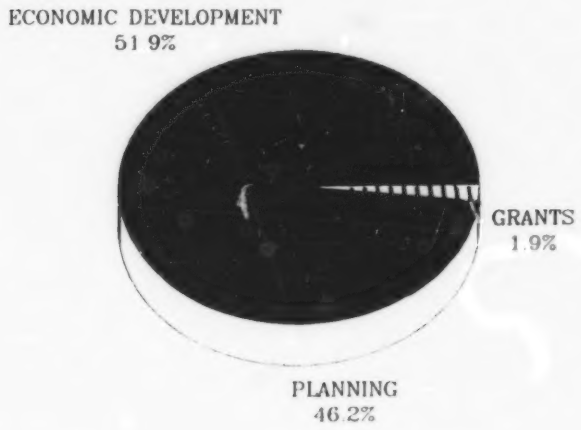
To improve the economic well-being of the Region by providing services to the local business community, and by promoting the Region as a centre for industry, commerce, tourism and conventions.

To co-ordinate and develop surveys to measure land and building prices and to inventory industrial land.

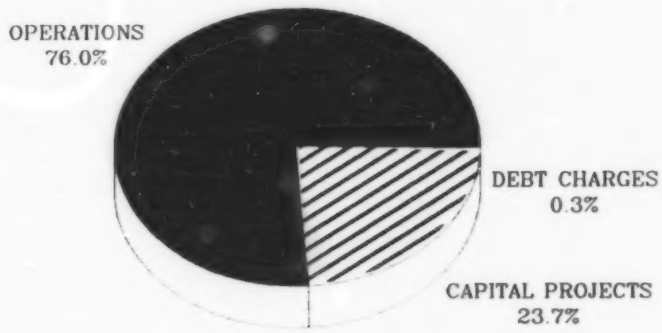
CONSOLIDATED EXPENDITURE AND REVENUE
($000's)

	1986 ACTUAL	1987 BUDGET	1987 ACTUAL	1988 BUDGET
	$	$	$	$
GROSS EXPENDITURE				
ECONOMIC DEVELOPMENT				
Operations	1,163	1,910	1,921	**2,085**
Debt Charges	548	295	0	**20**
Capital Projects	286	405	175	**1,776**
	1,997	2,610	2,096	**3,881**
PLANNING AND DEVELOPMENT				
Operations	3,116	3,294	3,461	**3,455**
GRANTS	30	103	138	**140**
TOTAL CONSOLIDATED EXPENDITURE	5,143	6,007	5,695	**7,476**
REVENUE				
Regional Levies	2,691	3,122	2,838	**3,117**
Government Grants - Unconditional	586	664	675	**695**
Government Grants - Specific	23	46	101	**45**
Fees From Users	129	118	146	**140**
Billings To Area Municipalities	1,575	1,598	1,742	**1,650**
Financing - Current Reserves	0	0	13	**0**
Financing - Capital Reserves	90	405	125	**1,776**
Other - Regional Sources	49	54	53	**53**
TOTAL CONSOLIDATED REVENUE	5,143	6,007	5,695	**7,476**

ECONOMIC DEVELOPMENT AND PLANNING 1988
CONSOLIDATED EXPENDITURE – $7.5 MILLION



BY CURRENT AND CAPITAL COMPONENT



FIVE-YEAR CURRENT BUDGET FORECAST
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GROSS EXPENDITURE					
ECONOMIC DEVELOPMENT					
Operations	2,085	2,125	2,221	2,321	2,425
Capital Financing	20	38	113	235	310
	2,105	2,163	2,334	2,556	2,735
PLANNING AND DEVELOPMENT					
Operations	3,455	3,619	3,773	3,943	4,120
GRANTS	140	146	153	160	167
TOTAL GROSS EXPENDITURE	5,700	5,919	6,260	6,659	7,022
REVENUE					
Government Grants - Unconditional	695	726	759	793	829
Government Grants - Specific	45	47	49	51	54
Fees From Users	140	147	153	160	167
Billings To Area Municipalities	1,650	1,724	1,802	1,883	1,968
Other - Regional Sources	53	0	0	0	0
TOTAL REVENUE	2,583	2,644	2,763	2,887	3,018
FUNDED BY TAX LEVY	3,117	3,275	3,497	3,772	4,004
% INCREASE	-0.1%	5.1%	6.8%	7.9%	6.1%

FIVE-YEAR CAPITAL BUDGET - ECONOMIC DEVELOPMENT ($000's)

	1988	1989	1990	1991	1992	TOTAL
	$	$	$	$	$	$
CAPITAL EXPENDITURE						
Tourism Booths	**560**	0	118	0	0	**678**
Small Business Centre	**0**	500	700	500	0	**1,700**
Industrial Land	**1,216**	2,650	1,922	2,351	1,686	**9,825**
	1,776	3,150	2,740	2,851	1,686	**12,203**
CAPITAL FINANCING						
Financing - Internal Sources	**1,776**	3,150	2,740	2,851	1,686	**12,203**
	1,776	3,150	2,740	2,851	1,686	**12,203**

SUMMARY OF CURRENT BUDGET EXPENDITURE RESULTING FROM CAPITAL BUDGET

CAPITAL FINANCING EXPENDITURE						
Debt Charges - Existing	**20**	20	20	20	20	**100**
Debt Charges - New	**0**	18	93	215	290	**616**
TOTAL CAPITAL FINANCING	**20**	38	113	235	310	**716**
INCREMENTAL OPERATING COSTS	**20**	12	12	22	25	**91**
IMPACT ON CURRENT BUDGET	**40**	50	125	257	335	**807**

APPENDICES

PROJECTION OF EXTERNAL DEBT - ANNUAL CHARGES (000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
PROTECTION TO PERSONS & PROPERTY					
Police *	**1,448**	1,547	1,549	459	459
TRANSPORTATION SERVICES					
Roadways - A.R.R.P. **	**0**	1,481	1,481	4,645	4,645
Roadways - Existing	**1,700**	1,064	993	982	912
ENVIRONMENTAL SERVICES					
Solid Waste	**799**	801	801	307	264
Waterworks *	**4,741**	4,674	4,381	3,835	3,453
Sanitary Sewers *	**4,988**	4,894	4,652	4,628	4,204
Storm Sewers *	**812**	788	786	763	763
HEALTH SERVICES					
Hospitals	**1,639**	1,639	1,625	1,625	1,625
RECREATION AND CULTURAL SERVICES					
Art Gallery	**143**	142	142	142	142
McMaster University	**0**	0	651	651	651
TOTAL	**16,270**	17,030	17,061	18,037	17,118

* Debt charges include estimates of American Exchange and Sinking Fund Deposits.

** A.R.R.P. - Accelerated Road Rehabilitation Program - assumes debt issuance of $12 million in 1988 and of $26 million in 1990.

PROJECTION OF EXTERNAL DEBT - OUTSTANDING PRINCIPAL AT YEAR END ($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
PROTECTION TO PERSONS & PROPERTY					
Police	3,687	2,785	1,789	1,504	1,191
TRANSPORTATION SERVICES					
Roadways - A.R.R.P. *	12,119	11,698	37,121	35,725	34,206
Roadways - Existing	4,167	3,483	2,807	2,082	1,361
ENVIRONMENTAL SERVICES					
Solid Waste	1,977	1,345	658	406	175
Waterworks System	15,987	12,956	10,231	7,641	5,172
Sanitary Sewers	27,321	25,240	23,327	21,487	19,509
Storm Sewers	3,654	3,294	2,906	2,508	2,076
HEALTH SERVICES					
Hospitals	7,099	6,254	5,353	4,375	3,321
RECREATION AND CULTURE					
Art Gallery	694	624	547	462	368
McMaster University	0	4,000	3,749	3,473	3,169
TOTAL OUTSTANDING DEBT	76,705	71,679	88,488	79,663	70,548

* A.R.R.P. - Accelerated Road Rehabilitation Program - assumes debt issuance of $12 million in 1988 and of $26 million in 1990.

PROJECTION OF INTERNAL DEBT - ANNUAL CHARGES
($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
GENERAL GOVERNMENT SERVICES					
Accommodation	0	149	149	149	149
PROTECTION TO PERSONS & PROPERTY					
Police	7	207	207	207	207
Emergency Measures	0	10	21	21	21
TRANSPORTATION SERVICES					
Roadways - Existing	230	230	230	230	230
Transit - H.S.R.	1,705	2,294	3,047	3,283	3,283
Transit - C.C.L.	453	1,089	1,064	1,125	1,156
ENVIRONMENTAL SERVICES					
Solid Waste	447	748	870	971	971
Waterworks	2,097	2,631	2,834	3,086	3,404
Sanitary Sewers	2,177	2,548	2,548	2,548	2,548
Storm Sewers	853	1,048	1,262	1,299	1,672
HEALTH SERVICES					
Hospitals Grant	0	0	0	0	86
SOCIAL AND FAMILY SERVICES					
Homes for the Aged	11	294	494	771	840
RECREATION AND CULTURAL SERVICES					
Library	44	47	87	103	106
Conservation Authority	0	0	51	146	208
ECONOMIC DEVELOPMENT AND PLANNING					
Economic Development	20	38	113	235	310
TOTAL	8,044	11,333	12,977	14,174	15,191

PROJECTION OF INTERNAL DEBT - DUE TO RESERVES AT YEAR END ($000's)

	1988	1989	1990	1991	1992
	$	$	$	$	$
PROTECTION TO PERSONS & PROPERTY					
Police	**1,571**	1,460	1,340	1,211	1,071
Emergency Measures	**65**	136	125	115	103
TRANSPORTATION SERVICES					
Roadways - Existing	**856**	776	689	595	494
Transit - H.S.R.	**12,721**	16,546	16,441	14,497	12,384
Transit - C.C.L.	**3,350**	4,573	5,228	5,964	6,824
ENVIRONMENTAL SERVICES					
Solid Waste	**4,542**	4,984	5,199	4,654	4,067
Waterworks	**14,281**	14,655	15,110	15,716	15,196
Sanitary Sewers	**15,360**	15,825	16,176	16,394	16,455
Storm Sewers	**7,988**	9,829	10,347	13,047	14,266
HEALTH SERVICES					
Hospitals	**0**	0	0	580	1,090
SOCIAL AND FAMILY SERVICES					
Homes for the Aged	**67**	1,833	2,932	4,402	4,415
RECREATION AND CULTURAL SERVICES					
Library	**150**	281	332	282	194
Conservation Authority	**467**	773	1,346	1,650	1,876
ECONOMIC DEVELOPMENT AND PLANNING					
Tourism and Economic Strategy	**676**	1,055	1,657	1,784	1,296
TOTAL	**62,094**	72,726	76,922	80,891	79,731

BUDGET POLICIES - CAPITAL FINANCING ADOPTED BY REGIONAL COUNCIL

1. That the Region continue its policy of imposing a Capital Levy of $1 Million per annum and that the Capital Levy be used to finance only those Capital Expenditures that would be part of the General Levy (adopted July 18, 1975).

2. That the Regional Lot Levy be set aside for specific purposes and that if the full Lot Levy is charged, it be set aside in accordance with the Development Charge Policy (as amended by Regional Council on November 18, 1986).

   The rates effective March 18, 1988 are as follows:

	Single, Semi & Townhouses	Apartments	
		1 Bedroom	2 Bedroom
Subdivision Oversizing	$ 480	$ 183	$ 339
Waterworks	261	100	184
Sanitary Sewers	173	68	122
Storm Sewers	361	138	255
Roads	504	193	355
Hospitals	115	44	81
	$1,894	$ 726	$1,336

   The full new rate became effective on March 18, 1988.

3. That Water rates be maintained at a level that will permit all expenditures for Water, including capital charges, to be met from those rates and those surpluses created by Water rates be set aside only for Water purposes. (Adopted July 18, 1975.)

4. That the Sanitary Sewer revenue be maintained at a level that will permit all expenditures for Sanitary Sewers, including capital charges, to be met from the Sanitary Sewer revenue and that any surplus created by the revenue be set aside only for Sanitary Sewer purposes. (Adopted July 18, 1975.)

5. That the Levy for Storm Sewers be utilized only for Storm Sewer purposes and that all expenditures, in respect of Storm Sewers, be met from the Levy. (Adopted July 18, 1975.)

6. That the Region establish a policy to purchase back debentures issued for rated local improvement charges utilizing the Region's financial resources. (Adopted July 21, 1981.)

BUDGET POLICIES - DEBENTURE FINANCING ADOPTED BY REGIONAL COUNCIL

1. That no debentures be issued by the Region for Road purposes for the existing Regional Roads system. (Adopted February 3, 1976.) However, on March 17, 1987, Regional Council authorized a one-time exception to this policy when it approved the use of debenture financing to fund the Roadway Rehabilitation Program. A total of $38 million is being debentured over the 1988-1992 period. The Roadway Rehabilitation Program is a special project of non-recurring nature.

2. That the Region establish policies that will enable it to limit its annual debt charges for all tax supported services, except for Water and Sanitary Sewers and Storm Sewers, to 10.0 % of the sum of the Regional General Levy and all unconditional grants and that the Region not issue debentures on its own behalf for general purposes when that limit is exceeded. (Adopted August 15, 1978.)

3. That the Region establish policies that will enable it to limit its annual debt charges for Water purposes to 40.0 % of the Water revenue and that the Region not issue debentures for Water purposes on its own behalf when that limit is exceeded. (Adopted August 15, 1978.)

4. That the Region establish policies that will enable it to limit its annual debt charges for Sanitary Sewer purposes up to 45.0 % of the Sanitary Sewer revenues and that the Region not issue debentures for Sanitary Sewer purposes on its own behalf when that limit is exceeded. (Adopted August 15, 1978.)

5. That the Region establish policies that will enable it to limit its annual debt charges for Storm Sewer purposes to 45.0 % of the Levy for Storm Sewer purposes. (Adopted August 15, 1978.)

6. That the Region curtail the issuance of debentures when the issuance of further debentures would make the annual debt charges for all Regional and Area Municipal purposes and Sewer and Water exceed 20.0 % of the sum of the Municipal Levies, Unconditional Grants, Water revenues and Sanitary Sewer revenues. (Adopted August 15, 1978.)

7. That the Commissioner of Finance discuss with the Area Municipalities the implications of the Area Municipalities establishing policies that will enable them to limit their annual debt charges for local municipal purposes to 15.0 % of the sum of the total local Municipal Levy (excluding Levies for regional and school purposes) and all local Unconditional Grants. (Adopted August 15, 1978.)

8. That the Region establish policies that will enable it to limit its annual debt charges for Transit purposes to 25.0 % of the Levy for Transit and that the Region not issue debt for Transit purposes on its own behalf when that limit is exceeded. (Adopted March 2, 1982.)

BUDGET POLICIES - PAY-AS-YOU-GO ADOPTED BY REGIONAL COUNCIL

On February 1st, 1983, Regional Council formally adopted the Pay-As-You-Go Capital Financing Policy. Under this policy, the Region no longer issues debt for its own purposes. The policy is a three-phase plan that allows for the gradual conversion of the capital spending program to a point where it is fully financed from the operating program. As the percentage of the operating budget utilized for debt charges decreases, the amount available for direct contribution increases, eventually to the point where sufficient funds are available to meet all foreseen capital expenditures.

The three phases are described below:

Phase I	During this phase, contributions from operating programs are gradually increased, reserve funds are established and annual debenture requirements decline.
Phase II	Commences when reserves have increased to a level where annual capital expenditures, net of operating budget contribution, can be met from the reserves without need for external debentures. This phase introduces internal debt financing through revolving reserve funds. Reserves are repaid through internal debt charges.
Phase III	Commences when the contributions from operating budgets are sufficient to meet annual capital requirements.

Currently, all programs are in Phase II of the plan. It is anticipated that all programs will achieve Phase III by 1994.

ASSUMPTIONS - 1988 CURRENT BUDGET

The following assumptions have been consistently applied throughout the Current Budget.

1) Salaries and wages have been increased at 4.0% plus merit increases for all employees.

2) Fringe Benefits have been based on known rate increases or on a rate comparable to the level of inflation if not covered by union agreements.

3) Workers' Compensation provisions are based on the level of experience in the previous year.

4) Rates for utilities, postage etc., have been provided for as follows:

Natural Gas	2.0%	Office Supplies	4.5%
Hydro	4.5%	Telephone	2.5%
Gasoline	7.0%	Postage	3.0%

5) The following key economic indicators underlie the provisions contained in this budget:

Inflation Rate	4.5%
Unemployment Rate	7.0%
U.S. Exchange Rate	125%
Prime Interest Rate	9.5%

6) Provisions for insurance costs reflect changes in coverage, previous claims experience and the conditions in the insurance market.

7) Rental provisions are in accordance with negotiated lease agreements.

8) Internal charges for services provided to operating departments have increased by the level of inflation except where alternative levels of service were required and agreed to.

9) Provincial subsidies relating to specific programs have been increased proportionally to estimated spending requirements for 1988.

10) Debt charges and contributions to capital are in accordance with the approved 1988-1992 Capital Budget.

ASSUMPTIONS - 1988-1992 CAPITAL BUDGET

The following assumptions have been consistently applied throughout the Capital Budget Five-Year Forecast Analysis:

1) Construction costs have been inflated at 6.0% for 1988 and 1989 and 5.0% for 1990 through 1992.

2) Operating expenditures have been inflated at 4.5% for 1988 to 1992.

3) Revolving repayments to reserves have been calculated at 8.0% over a ten-year period.

4) Various revenues have been inflated at 4.5% for 1988 to 1992, unless otherwise indicated.

5) Cash flows will be in accordance with forecasts supplied by departments responsible for ongoing projects.

6) Incremental debt charges and operating cost of new capital projects have been indentified and included in the Five-Year Forecasts of Program Costs.

GLOSSARY OF TERMS

Apportionment

Expressed as a percentage, this represents each area municipality's share of the Region's levies to be raised through taxation. Apportionment is based on a complex formula which converts property assessment to equalized assessment. Each area municipality's apportionment is equal to its proportionate share of the total discounted equalized assessment (market value) within the Region.

Boards and Commissions

Autonomous and semi-autonomous bodies such as the Police Commission and the Library Board for which the Region is responsible for funding from property taxation.

Consolidated Expenditures

Total of Operating Expenditures, Capital Financing Expenditures (excluding transfers from Current to Capital funds) and Capital Project Expenditures for all Functions.

Consolidated Revenue

Total of Operating Revenues, Capital Receipts and Capital Financing for all Functions.

Charges to Other Functions

Internal charges for services provided to other Functions.

C.C.L.

Canada Coach Lines is a transit system which provides inter-urban transit services and links the Region with other major centres.

D.A.R.T.S

Disabled and Aged Regional Transit System, provides transit services for the physically disabled.

Capital Financing Expenditure

Expenditure resulting from Capital Budget includes:

Debt Charges - Existing - Debt charges on funds borrowed internally or externally in previous years.

Debt Charges - New - Debt charges on funds borrowed internally or externally for capital projects beginning in 1988.

Contribution to Capital - Funds earmarked in current operating budgets to aid in financing capital projects.

GLOSSARY OF TERMS (Continued)

External Debenture Debt Charges

Debt charges on funds borrowed on the long term capital markets.

H.S.R./Urban Transit Special Levy

Hamilton Street Railway - Urban Transit System within the boundaries of the City of Hamilton. Services beyond the City of Hamilton boundaries are recovered from each area municipality under Route Deficit Agreements.

Incremental Operating Costs

Costs generated by the capital expenditure which impact on future operating budgets. (ie. Additional staff and materials required for new water pumping station).

Industrial Land

Fully serviced Regionally-owned land which is offered for sale for the purpose of attracting commercial and industrial development within the Region.

Internal Debt Charges

Debt charges on funds borrowed from Regional Reserves.

Net Expenditure

Total Gross expenditures less directly allocable Program Revenues.

Payments in Lieu

Under present legislation, certain organizations are required to make payments as defined by legislation, in place of property taxes. These include hospitals, telephone and telegraph companies, colleges and universities and government offices and facilities.

Revenue Items - Capital Budget

Subsidies	- Subsidies include Provincial and/or Federal grants specific to capital expenditure.
Current Contribution	- Funds earmarked in the current operating budgets to aid in the financing of capital projects.
Local Improvements -Owner's Share	- Portion of capital project costs which are assessed on the abutting property owners who derive benefit from the works.
Financing-External Sources	- Funds raised by the issue of debenture debt on long term capital markets.
Financing - Internal Sources	- Funds transferred from Region's reserves.

GLOSSARY OF TERMS (Continued)

Revenue Items - Capital Budget (Cont'd)

Lot Levy Reserve Contribution - Lot levies or development charges on new development within the Region.

Prior Year's Contribution - Excess contributions from prior year's current operating budget.

Deferred Freeway Financing - Funds transferred from Region's reserve for Freeway project.

Other Revenue - Contribution from contractors, land sales, property rentals.

Revenue Items - Current Budget

Government Grants - Funds provided under various statutes, regulations and agreements to aid municipalities.

Ontario Unconditional - Provincial grants based on various factors including households, levies, and assessment.

Ontario Conditional - Provincial grants on specific types of current expenditures.

Canada Specific - Federal grants based on specific current expenditures.

Fees from Users - Revenue received on a fee, fare, or service charge basis. (Transit fare, development charges, etc.)

Direct Billings - Rates - Direct charges to users for use of water and sanitary sewers.

Billings to Area Municipalities - *Direct charges to Area Municipalities for specific services provided.*

Other - Regional Sources

Supplementary Taxes - Additional tax revenue received as a result of new developments added to the tax roll.

Prior Year's Surplus - Excess revenue over expenditure carried forward from previous year.

Current Year's Surplus - Excess of current year revenue over current year expenditure.

Self-Supporting Services

User supported services - water and sanitary sewers. Revenue is not raised through property taxation but on a user fee basis.

GLOSSARY OF TERMS (Continued)

Tax Levy

The total net expenditure of programs which has to be raised through property taxation. This is levied against all area municipalities based on each area municipality's portion of the total equalized assessment within the Region as determined by the Province of Ontario. Collections are made by the area municipalities through property taxes and forwarded to the Region. The following are the Regional levies:

General	- levied on all municipalities
Storm Sewer	- levied on City of Hamilton taxpayers only
Transit	- levied on City of Hamilton taxpayers only
Library	- levied on municipalities of Ancaster, Flamborough, Glanbrook and Stoney Creek

Taxable Assessment

Value placed on property for which a mill rate is applied for purposes of determining property taxes. The method of determining taxable assessment is the same within each local area municipality, but each is based on different factors. For example, Hamilton's assessment for 1988 taxation is based upon 1975 market values while Dundas's is based upon 1984 market values. This market value is then divided by historical factors to determine taxable assessment.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

AWARD FOR

Distinguished Budget Presentation

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Regional Municipality of Hamilton-Wentworth, Ontario

For the Fiscal Year Beginning January 1, 1987